



Introduction

This slide presentation contains forward-looking statements which are subject to change based on various important factors, including without limitation, competitive actions in the marketplace and adverse actions of governmental and other third-party payors.

Actual results could differ materially from those suggested by these forward-looking statements. Further information on potential factors that could affect the Company's financial results is included in the Company's Form 10-K for the year ended December 31, 2013, and subsequent SEC filings. The Company has no obligation to provide any updates to these forward-looking statements even if its expectations change.





Second Quarter Results

Three Months Ended Jun 30,

2014

(In millions, except per share data)

2013

	2017	2010	'/\ /
Revenue	\$ 1,516.4	\$ 1,468.2	3.3%
Adjusted Operating Income (1)	\$ 253.4	\$ 275.9	-8.2%
Adjusted Operating Income Margin (1)	16.7%	18.8%	(210) bp
Adjusted EPS (1)	\$ 1.84	\$ 1.80	2.2%

Adjusted EPS (1) **Operating Cash Flow** 207.4 137.6 50.7% **Less: Capital Expenditures** (48.1)(48.8)-1.4% Free Cash Flow 79.4% 159.3 8.88

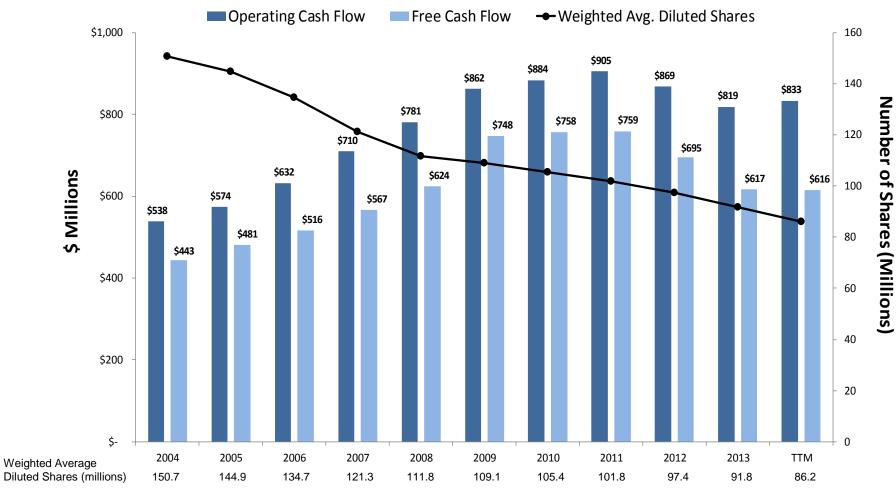


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⁽¹⁾ See Reconciliation of non-GAAP Financial Measures on slides 7 and 8



Cash Flow Trends



Note: • Free Cash Flow is a non-GAAP metric (see reconciliation of non-GAAP Financial Measures included herein)

- 2011 Operating Cash Flow and Free Cash Flow calculation above does not include the \$49.5 million Hunter Labs settlement
- During 2013, government payment reductions and molecular pathology payment issues reduced the Company's Operating Cash Flow and Free Cash Flow by more than \$100 million
- Trailing twelve months (TTM) is for the period of July 1st, 2013 to June 30th, 2014



Financial Guidance - 2014

Excluding the impact of restructuring and special items and share repurchase activity after June 30, 2014, guidance for 2014 is:

• Revenue growth:	Approximately 2.0%
• Adjusted EPS:	\$6.50 - \$6.75
Operating cash flow:	\$780 Million - \$820 Million
Capital expenditures:	\$185 Million - \$205 Million
• Free cash flow:	\$575 Million - \$635 Million





Supplemental Financial Information

Laboratory Corporation of America Other Financial Information June 30, 2014 (\$ in millions)

	Q1 14	Q2 14	YTD
Depreciation	\$ 38.3	\$ 39.6	\$ 77.9
Amortization	\$ 21.0	\$ 22.0	\$ 43.0
Capital expenditures	\$ 56.5	\$ 48.1	\$ 104.6
Cash flows from operations	\$ 142.3	\$ 207.4	\$ 349.7
Bad debt as a percentage of sales	4.6%	4.8%	4.7%
Effective interest rate on debt:			
Zero coupon-subordinated notes	2.00%	2.00%	2.00%
3 1/8% Senior Notes	3.27%	3.27%	3.27%
4 5/8% Senior Notes	4.74%	4.74%	4.74%
5 5/8% Senior Notes	5.75%	5.75%	5.75%
2 1/5% Senior Notes	2.24%	2.24%	2.24%
3 3/4% Senior Notes	3.76%	3.76%	3.76%
4% Senior Notes	4.16%	4.16%	4.16%
2 1/2% Senior Notes	2.52%	2.52%	2.52%
Revolving credit facility (weighted average)	1.13%	1.13%	1.13%
Days sales outstanding	52	49	49



Reconciliation of non-GAAP Financial Measures

Reconciliation of non-GAAP Financial Measures

(In millions, except per share data)

	Three Months Ended June 30,					
Adjusted Operating Income	2014			2013		
Operating income	\$	246.7	\$	269	9.3	
Restructuring and other special charges (1)(2)		2.0		(5.6	
Consulting fees and CFO transition expenses (1)		4.7		_		
Adjusted operating income	\$	253.4		275	5.9	
Adjusted EPS						
Diluted earnings per common share	\$	1.64	\$	1.	.62	
Impact of restructuring and special items (1)(2)		0.05		0.	04	
Amortization expense (3)		0.15		0.	14	
Adjusted EPS	\$	1.84	\$	1.	.80	

Note: Please see footnotes for this reconciliation on slide 9



Reconciliation of non-GAAP Financial Measures

Reconciliation of non-GAAP Financial Measures

(In millions, except per share data)

	Six Months Ended June 30,					
Adjusted Operating Income	2014	2013				
Operating income	\$ 450.0	\$ 531.3				
Restructuring and other special charges (1) (2)	9.6	14.1				
Consulting fees and CFO transition expenses (1)	4.7	<u> </u>				
Adjusted operating income	\$ 464.3	\$ 545.4				
Adjusted EPS						
Diluted earnings per common share	\$ 2.94	\$ 3.18				
Impact of restructuring and special items (1)(2)	0.10	0.09				
Amortization expense (3)	0.31	0.26				
Adjusted EPS	\$ 3.35	\$ 3.53				

Note: Please see footnotes for this reconciliation on slide 9



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Reconciliation of non-GAAP Financial Measures - Footnotes

1) During the second quarter of 2014, the Company recorded net restructuring and special items of \$6.7 million. The charges included \$2.5 million in severance and other personnel costs along with \$0.2 million in facility-related costs associated with facility closures and general integration initiatives. The Company reversed previously established reserves of \$0.1 in unused severance and \$0.5 million in unused facility-related costs. In addition, the Company recorded \$4.7 million in consulting expenses (recorded in selling, general and administrative) relating to fees incurred as part of its comprehensive enterprise-wide cost structure review as well as one-time CFO transition costs. The after tax impact of these charges decreased net earnings for the quarter ended June 30, 2014, by \$4.1 million and diluted earnings per share by \$0.05 (\$4.1 million divided by 86.3 million shares).

During the first quarter of 2014, the Company recorded net restructuring and special items of \$7.6 million. The charges included \$2.8 million in severance and other personnel costs along with \$4.9 million in costs associated with facility closures and general integration initiatives. The Company reversed previously established reserves of \$0.1 million in unused severance.

The after tax impact of these combined charges decreased net earnings for the six months ended June 30, 2014, by \$8.8 million and diluted earnings per share by \$0.10 (\$8.8 million divided by 86.5 million shares).

2) During the second quarter of 2013, the Company recorded net restructuring and special items of \$6.6 million. The charges included \$2.5 million in severance and other personnel costs along with \$4.5 million in facility-related costs associated with facility closures and general integration initiatives. The Company reversed previously established reserves of \$0.4 million in unused facility-related costs. The after tax impact of these charges decreased net earnings for the quarter ended June 30, 2013, by \$4.0 million and diluted earnings per share by \$0.04 (\$4.0 million divided by 93.7 million shares).

During the first quarter of 2013, the Company recorded net restructuring and special items of \$7.5 million. The charges included \$7.6 million in severance and other personnel costs along with \$1.8 million in facility-related costs associated with facility closures and general integration initiatives. The Company reversed previously established reserves of \$0.6 million in unused severance and \$1.3 million in unused facility-related costs.

The after tax impact of these combined charges decreased net earnings for the six months ended June 30, 2013, by \$8.7 million and diluted earnings per share by \$0.09 (\$8.7 million divided by 94.1 million shares).

3) The Company continues to grow the business through acquisitions and uses Adjusted EPS (excluding restructuring, special items and amortization) as a measure of operational performance, growth and shareholder returns. The Company believes adjusting EPS for these items provides investors with better insight into the operating performance of the business. For the quarters ended June 30, 2014 and 2013, intangible amortization was \$22.0 million and \$20.5 million, respectively (\$13.5 million and \$12.6 million net of tax, respectively) and decreased EPS by \$0.15 (\$13.5 million divided by 86.3 million shares) and \$0.14 (\$12.6 million divided by 93.7 million shares), respectively. For the six months ended June 30, 2014 and 2013, intangible amortization was \$43.0 million and \$40.0 million, respectively (\$26.5 million and \$24.7 million net of tax, respectively) and decreased EPS by \$0.31 (\$26.5 million divided by 86.5 million shares) and \$0.26 (\$24.7 million divided by 94.1 million shares), respectively.

Reconciliation of Free Cash Flow

Reconciliation of non-GAAP Financial Measures

(In millions, except per share data)

	TTM	<u>2013</u>	<u>2012</u>	<u>2011</u>	<u>2010</u>	<u>2009</u>	<u>2008</u>	<u>2007</u>	<u>2006</u>	<u>2005</u>	<u>2004</u>
Cash flows from operations ¹	\$ 832.7	\$ 818.7	\$ 841.4	\$ 905.1	\$ 883.6	\$ 862.4	\$ 780.9	\$ 709.7	\$ 632.3	\$ 574.2	\$ 538.1
Capital expenditures	(216.4)	(202.2)	(173.8)	(145.7)	(126.1)	(114.7)	(156.7)	(142.6)	(115.9)	(93.6)	(95.0)
Free cash flow ²	\$ 616.3	\$ 616.5	\$ 667.6	\$ 759.4	\$ 757.5	\$ 747.7	\$ 624.2	\$ 567.1	\$ 516.4	\$ 480.6	\$ 443.1
Weighted average diluted shares outstanding	86.2	91.8	97.4	101.8	105.4	109.1	111.8	121.3	134.7	144.9	150.7



^{(1) 2011} cash flows from operations excludes the \$49.5 million Hunter Labs settlement payment

⁽²⁾ Free cash flow represents cash flows from operations less capital expenditures

