#### UNITED STATES SECURITIES AND EXCHANGE COMMISSION WASHINGTON, D.C. 20549

#### FORM 8-K

**CURRENT REPORT** 

Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

November 10, 2009
(Date of earliest event reported)

# LABORATORY CORPORATION OF AMERICA HOLDINGS

(Exact Name of	Registrant as Specified in	its Charter)							
DELAWARE	1-11353	13-3757370							
(State or other jurisdiction	(Commission	(I.R.S. Employer							
of Incorporation)	File Number)	Identification No.)							
358 SOUTH MAIN STREET, BURLINGTON, NORTH CAROLINA	27215	336-229-1127							
(Address of principal executive offices)	(Zip Code)	(Registrant's telephone number including area code)							
Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following rovisions:  Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)  Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)  Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))									
Pre-commencement communications pursuant to Rule 13e-4(c) und	ler the Exchange Act (17 (	JFR 240.13e-4(c))							
TEM 7.01. Regulation FD Disclosure									
ummary information of the Company in connection with the presenta	ation at the Credit Suisse 1	8th Annual Healthcare Conference on November 13, 2009.							

#### **SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

<u>Laboratory Corporation of America Holdings</u> (Registrant)

Date: November 10, 2009 By: /s/F. Samuel Eberts III

F. Samuel Eberts III, Chief Legal Officer and Secretary



# **Credit Suisse 18<sup>th</sup> Annual Healthcare Conference**

Phoenix, AZ

November 13, 2009

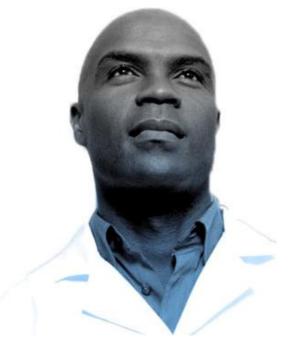




### **Forward Looking Statement**

This slide presentation contains forward-looking statements which are subject to change based on various important factors, including without limitation, competitive actions in the marketplace and adverse actions of governmental and other third-party payors.

Actual results could differ materially from those suggested by these forward-looking statements. Further information on potential factors that could affect the Company's financial results is included in the Company's Form 10-K for the year ended December 31, 2008, and subsequent SEC filings.

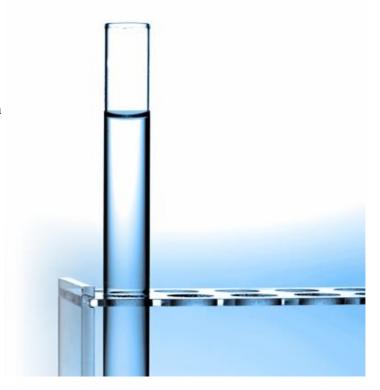




# Introduction

# Leading National Lab Provider • Fastest growing national lab

- \$52 Billion market
- Clinical, Anatomic and Genomic Testing
- Serving clients in all 50 states and Canada
- Foremost clinical trials testing business



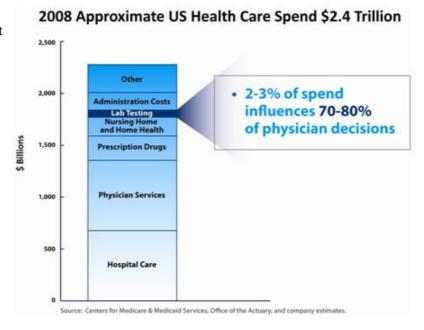






#### **Valuable Service**

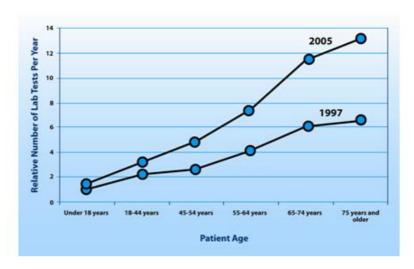
- Small component of total cost influences large percentage of clinical decisions
- Screening, early detection, and monitoring reduce downstream costs
- Companion diagnostics improve drug efficacy and reduce adverse drug effects





#### **Growth Drivers**

- Aging population
- Industry consolidation
- Advances in genomics
- Pharmacogenomics / companion diagnostics
- Cost pressures



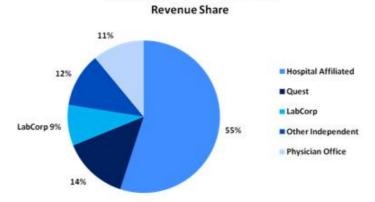
Source: CDC National Ambulatory Medical Care Survey and Company Estimates



# Opportunity to Take Share 5,100 independent labs

- High cost competitors

#### \$52 Billion US Lab Market



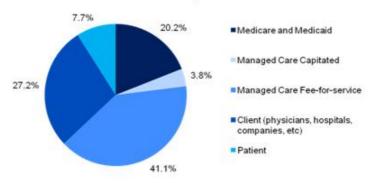
Surve: Wietington G-2, Laboratory Industry Report, January, 2009



# **Diversified Payor Mix**• No customer > 9% of revenue

- · Limited government exposure

#### LabCorp U.S. Payor Mix % of revenue, 2009 YTD

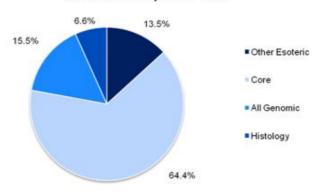




#### **Diversified Test Mix**

- Esoteric 36% of revenue
- Goal of 40% in 3 5 years
- Higher priced business

# LabCorp U.S. Test Mix % of revenue, 2009 YTD

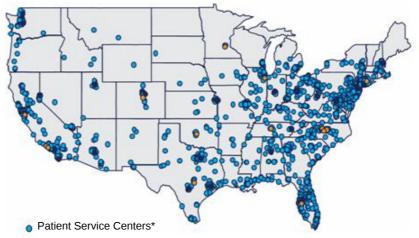




# **Competitive Position**

# **Scale and Scope**National infrastructure

- Broad test offering
- Managed care contracts
- Economies of scale



- Primary LabCorp Testing Locations\*
- Esoteric Lab Locations (CET, CMBP, Dianon, Esoterix, Monogram Biosciences, NGI, OTS, US Labs, Viromed)



# **Competitive Position**

# **Standardized and Efficient Processes**

- Improved patient intake
- Automation of pre-analytics
- Capacity rationalization
- Logistics optimization





# **Competitive Position**

# **Scientific** Leadership Introduction of new tests

- Acquisitions and licensing
- Collaborations with leading companies and academic institutions

Partner	Clinical Area					
ARCA biopharma	Companion Diagnostics (CVD) (exclusive)					
Celera Diagnostics	Breast Cancer					
Duke University	Lung Cancer (exclusive)					
Exact Sciences	Colon Cancer					
Intema Ltd.	Prenatal Testing					
lpsogen	Molecular Diagnostics					
Medco Health Solutions	Companion Diagnostics (Research)					
OncoMethylome Sciences	Companion Diagnostics (Oncology) (exclusive)					
Siemens Health Solutions	Companion Diagnostics (Oncology and CVD)					
SmartGene	Bioinformatics Tools					
Third Wave Technologies	Companion Diagnostics (CVD)					
Vanda Pharmaceuticals	Companion Diagnostics (exclusive)					
Veridex	Prostate Cancer					
Yale University	Ovarian Cancer (exclusive)					



#### **Our Focus**

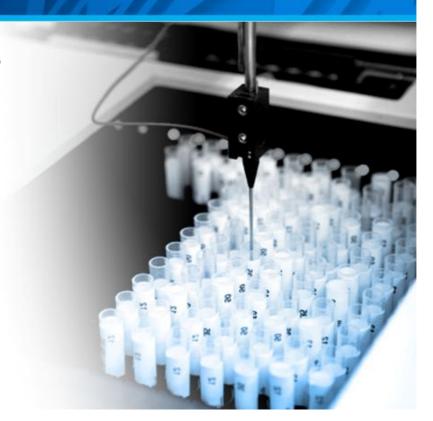
- Gain new customers
- Maintain Price
- Control costs
- Implement Automation
- Advance leadership in personalized medicine





#### **Gain New Customers**

- Target specialty physicians Co-marketing with partners in science
- Appropriate promotion of specialty tests





#### **Maintain Price**

- Focus on high-value tests
- Promote outcomes improvement
- 4.5% Medicare rate increase
- Managed care stability





#### **Control Costs**

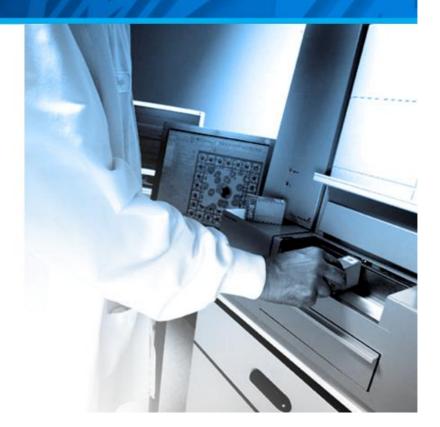
- Renegotiate leases
- Review supply chainContain discretionary expenses
- Control bad debt
- Continue to appropriately fund growth





#### Advance Personalized Medicine

- Increase esoteric testing
- Expand outcome improvement programs
   Develop and commercialize
- Develop and commercialize companion diagnostics





# **Advance Personalized Medicine**

## **Increase** Esoteric Testing Introduction of new tests

- Acquisitions and licensing
- Collaborations with academic institutions

New 1	ests Include:
Roche	COBAS® TaqMan® HBV Test
Whole	Genome Sampling Analysis (genetic analysis for developmental delays
ColoSU	RE (colon cancer)
GST-Pic	Gene Methylation (prostate cancer)
HCV	
MGMT	gene methylation (brain cancer)
Collal	porations Include:
Duke U	niversity
Yale Un	liversity
Nation	al Jewish Health

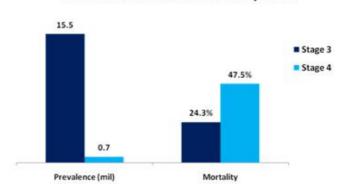


# **Advance Personalized Medicine**

#### **Expand Outcomes Improvement**

- Litholink kidney stone
- CKD
- Continual development of valuable programs

#### CKD Prevalence and Mortality in US





### **Advance Personalized Medicine**

# **Develop Companion Diagnostics**

- Invest in clinical trials
- Relationships with biotech and pharma companies
- Promote key tests
   (e.g., K-RAS, HLA-B\* 5701, CYP 450)

"K-RAS testing should be routinely conducted in all colorectal cancer patients immediately after diagnosis to ensure the best treatment strategies for the individual Patient"

 Dr. Eric Van Cutsem, presenter at the June 2008 American Society of Clinical Oncology meeting

### FDA recommends genetic screening prior to treatment with Abacavir

ROCKVILLE, Md – July 24, 2008 – The US Food and Drug Administration (FDA) has issued an alert regarding serious, and sometimes fatal, hypersensitivity reactions (HSRs) caused by abacavir (Ziagen) therapy in patients with a particular human leukocyte antigen (HLA) allele, HLA-B\* 5701.

Genetic tests for HLA-B\*5701 are already available, and all patients should be screened for the HLA-B\*5701 allele before starting or restarting treatment with abacavir or abacavir-containing medications.

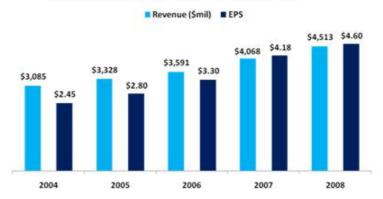


### **Excellent Performance**

# **Revenue and EPS Growth**

- 10% Revenue CAGR
- 17% EPS CAGR

#### Revenue and EPS Growth: 2004-2008 (1) (2)



(1) Excluding the \$0.09 per diluted share impact in 2005 of restructuring and other special charges, and a non-recurring investment loss; excluding the \$0.06 per diluted share impact in 2006 of restructuring and other special charges; excluding the \$0.25 per diluted share impact in 2007 of restructuring and other special charges; excluding the \$0.44 per diluted share impact in 2008 of restructuring and other special items (2) EPS, as presented, represents adjusted, non-GAAP financial measures. Diluted EPS, as reported in the Company's Annual Report were: \$2.45 in 2004; \$2.71 in 2005; \$3.24 in 2006; \$3.93 in 2007; and \$4.16 in 2008.



# **Excellent Performance**

# Leading Returns • Improving and leading returns

- Leading EBIT margin

#### LabCorp ROE 2004 - 2008 30.0% 27.6% 27.5% 25.0% 21.8% 20.5% 18.2% 20.0% 15.0% 10.0% 5.0% 0.0% 2004 2005 2006 2007 2008



# **Excellent Performance**

#### **Cash Flow**

- 10% OCF CAGR
- \$2.5 B+ share repurchase

#### LabCorp Cash Flow: 2004-2008





# **Third Quarter and YTD 2009 Results**

	Three Months Ended Sept 30,				ot 30,	Nine Months Ended Sept 30,					
		2009		2008	+/(-)		2009		2008	+/(-)	
Revenue	\$	1,185.1	\$	1,135.1	4.4%	\$:	3,529.7	\$	3,386.1	4.2%	
Adjusted Operating Income	\$	237.6	\$	219.9	8.0%	\$	733.0	\$	717.2	2.2%	
Operating Income Margin		20.0%		19.4%	60 bp	)	20.8%		21.2%	(40) bp	
Adjusted EPS	\$	1.22	\$	1.10	10.9%	\$	3.74	\$	3.48	7.5%	
Operating Cash Flow	\$	246.4	\$	194.4	26.7%	\$	637.7	\$	565.6	12.7%	
Less: Capital Expenditures	\$	(22.7)	\$	(41.5)	-45.3%	\$	(77.1)	\$	(120.4)	-36.0%	
Free Cash Flow	\$	223.7	\$	152.9	46.3%	\$	560.6	\$	445.2	25.9%	



# **Supplemental Financial Information**

#### Other Financial Information September 30, 2009 (\$ in million's)

	Q1 09	Q2 09	Q3 09	2009
Bad debt as a percentage of sales	5.3%	5.3%	5.3%	5.3%
Days sales outstanding	52	50	48	48
A/R coverage (Allowance for Doubtful Accts. / A/R)	19.5%	20.6%	21.9%	21.9%



#### **Key Points**

- Critical position in health care delivery system
- Leadership in personalized medicine
- Stable pricing
- Well positioned to gain share
- Continued cost control
- Excellent cash flow
- Strong balance sheet





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