Forward Looking Statement

This slide presentation contains forward-looking statements which are subject to change based on various important factors, including without limitation, competitive actions in the marketplace and adverse actions of governmental and other third-party payors.

Actual results could differ materially from those suggested by these forward-looking statements. Further information on potential factors that could affect the Company’s financial results is included in the Company’s Form 10-K for the year ended December 31, 2008, and subsequent SEC filings.
Leading National Lab Provider

- Fastest growing national lab
- $52 Billion market
- Clinical, Anatomic and Genomic Testing
- Serving clients in all 50 states and Canada
- Foremost clinical trials testing business
Introduction

Laboratory Testing

- Prevention and Wellness Monitoring
- Preliminary Risk Assessment
- Secondary Assessment of Prognosis
- Clinical Decision Regarding Treatment Path
- Diagnosis
- Monitoring and Management of Condition

Health Care Continuum

Source: Deloitte (OAML)
Valuable Service

- Small component of total cost influences large percentage of clinical decisions
- Screening, early detection, and monitoring reduce downstream costs
- Companion diagnostics improve drug efficacy and reduce adverse drug effects

2008 Approximate US Health Care Spend $2.4 Trillion

- 2-3% of spend influences 70-80% of physician decisions

Source: Centers for Medicare & Medicaid Services, Office of the Actuary, and company estimates.
Growth Drivers

- Aging population
- Industry consolidation
- Advances in genomics
- Pharmacogenomics / companion diagnostics
- Cost pressures

Source: CDC National Ambulatory Medical Care Survey and Company Estimates
Attractive Market

Opportunity to Take Share
• 5,100 independent labs
• High cost competitors

$52 Billion US Lab Market
Revenue Share

- Hospital Affiliated: 55%
- Quest: 14%
- LabCorp: 11%
- Other Independent: 12%
- Physician Office: 14%

Diversified Payor Mix

- No customer > 9% of revenue
- Limited government exposure

LabCorp U.S. Payor Mix
% of revenue, 2009 YTD

- Medicare and Medicaid: 41.1%
- Managed Care Capitated: 27.2%
- Managed Care Fee-for-service: 7.7%
- Client (physicians, hospitals, companies, etc): 3.8%
- Patient: 20.2%
Diversified Test Mix

- Esoteric 36% of revenue
- Goal of 40% in 3 – 5 years
- Higher priced business

LabCorp U.S. Test Mix
% of revenue, 2009 YTD

- 64.4% Core
- 13.5% Histology
- 6.6% All Genomic
- 15.5% Other Esoteric
Competitive Position

Scale and Scope

- National infrastructure
- Broad test offering
- Managed care contracts
- Economies of scale

Primary LabCorp Testing Locations*

(CET, CMBP, Dianon, Esoterix, Monogram Biosciences, NGI, OTS, US Labs, Viromed)
Managed Care Relationships

- Exclusive national laboratory for UnitedHealthcare
- Sole national strategic partner for WellPoint
- Significant national plans recently renewed or extended on a multi-year basis, including WellPoint, Cigna and Humana
- Contracted with numerous local and regional anchor plans
Scientific Leadership
• Introduction of new tests
• Acquisitions and licensing
• Collaborations with leading companies and academic institutions

<table>
<thead>
<tr>
<th>Partner</th>
<th>Clinical Area</th>
</tr>
</thead>
<tbody>
<tr>
<td>ARCA biopharma</td>
<td>Companion Diagnostics (CVD) (exclusive)</td>
</tr>
<tr>
<td>Celera Diagnostics</td>
<td>Breast Cancer</td>
</tr>
<tr>
<td>Duke University</td>
<td>Lung Cancer (exclusive)</td>
</tr>
<tr>
<td>Exact Sciences</td>
<td>Colon Cancer</td>
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<tr>
<td>Intema Ltd.</td>
<td>Prenatal Testing</td>
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<tr>
<td>Ipsogen</td>
<td>Molecular Diagnostics</td>
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<tr>
<td>Medco Health Solutions</td>
<td>Companion Diagnostics (Research)</td>
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<tr>
<td>OncoMethylome Sciences</td>
<td>Companion Diagnostics (Oncology) (exclusive)</td>
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<tr>
<td>Siemens Health Solutions</td>
<td>Companion Diagnostics (Oncology and CVD)</td>
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<tr>
<td>SmartGene</td>
<td>Bioinformatics Tools</td>
</tr>
<tr>
<td>Third Wave Technologies</td>
<td>Companion Diagnostics (CVD)</td>
</tr>
<tr>
<td>Vanda Pharmaceuticals</td>
<td>Companion Diagnostics (exclusive)</td>
</tr>
<tr>
<td>Veridex</td>
<td>Prostate Cancer</td>
</tr>
<tr>
<td>Yale University</td>
<td>Ovarian Cancer (exclusive)</td>
</tr>
</tbody>
</table>
Competitive Position

Standardized and Efficient Processes

- Standardized lab and billing IT systems
- Automation of pre-analytics
- Capacity rationalization
- Logistics optimization
2010 Priorities

Our Focus

• Profitable revenue growth
• IT and client connectivity
• Continue scientific leadership
• Maintain price
• Control costs
2010 Priorities

Profitable Revenue Growth

• Target specialty physicians with breadth of menu and services
• Educate payers and physicians on value of LabCorp testing
• Leverage assets from Monogram acquisition
• Continue to improve patient experience
2010 Priorities

IT and Client Connectivity

- Enhance online services and analytic tools
- LabCorp Inside the Box for superior connectivity
- Improve Patient Experience through:
  - Automated PSC workflow
  - Patient access via PHRs, online appointments
  - Enterprise services including VoIP
- Continue “open platform” strategy to maximize options for users
Continue Scientific Leadership

• Increase esoteric testing
• Grow and enhance offerings in personalized medicine:
  • Expand outcome improvement programs
  • Develop and commercialize companion diagnostics
**Increase Esoteric Testing**

- Introduction of new tests
- Acquisitions and licensing
- Collaborations with academic institutions

<table>
<thead>
<tr>
<th>New Tests Include:</th>
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</thead>
<tbody>
<tr>
<td>BRAF Gene Mutation Detection</td>
</tr>
<tr>
<td>EGRF Mutation Analysis for Nonsmall-Cell Lung Cancer</td>
</tr>
<tr>
<td>HERmark for Breast Cancer</td>
</tr>
<tr>
<td>Warfarin (P450 2C9 and VKORC1)</td>
</tr>
<tr>
<td>Clopidogrel CYP2C19 Genotyping</td>
</tr>
<tr>
<td>H1N1 – Flu Testing</td>
</tr>
<tr>
<td>Integrase – HIV Genotyping (GenoSure) and HIV Phenotyping (PhenoSense)</td>
</tr>
<tr>
<td>Enhanced Trofile</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Collaborations Include:</th>
</tr>
</thead>
<tbody>
<tr>
<td>Duke University</td>
</tr>
<tr>
<td>National Jewish Health</td>
</tr>
<tr>
<td>Yale University</td>
</tr>
</tbody>
</table>
Expand Outcomes Improvement

- Litholink kidney stone
- CKD
- Continual development of valuable programs

CKD Prevalence and Mortality in US

- Prevalence (mil):
  - Stage 3: 15.5
  - Stage 4: 0.7

- Mortality:
  - Stage 3: 24.3%
  - Stage 4: 47.5%
Develop and Commercialize Companion Diagnostics

- Invest in clinical trials
- Relationships with biotech and pharma companies
- Promote key tests
  - K-RAS
  - HLA-B* 5701
  - BRAF Gene Mutation Detection
  - EGRF Mutation Analysis
  - CYP 450 2C19
- Monogram Biosciences
  - Trofile
  - PhenoSense, PhenoSense GT
  - HERmark

“K-RAS testing should be routinely conducted in all colorectal cancer patients immediately after diagnosis to ensure the best treatment strategies for the individual Patient”

– Dr. Eric Van Cutsem, presenter at the June 2008 American Society of Clinical Oncology meeting

FDA recommends genetic screening prior to treatment with Abacavir

ROCKVILLE, Md -- July 24, 2008 -- The US Food and Drug Administration (FDA) has issued an alert regarding serious, and sometimes fatal, hypersensitivity reactions (HSRs) caused by abacavir (Ziagen) therapy in patients with a particular human leukocyte antigen (HLA) allele, HLA-B* 5701.

Genetic tests for HLA-B*5701 are already available, and all patients should be screened for the HLA-B*5701 allele before starting or restarting treatment with abacavir or abacavir-containing medications.

“FDA has approved the expanded use of Selzentry… to include adult patients with CCR5-tropic HIV-1 virus who are starting treatment for the first time.”

2010 Priorities

Maintain Price
- Managed care stability; offsets 1.9% Medicare rate decrease
- Focus on high-value tests
- Promote outcome improvement
Control Costs

• Continue focus on collections and bad debt reduction
• Optimize supply chain
• Use efficiency gains to improve patient experience
Revenue and EPS Growth

- 10% Revenue CAGR
- 17% EPS CAGR

Revenue and EPS Growth: 2004-2008

1. Excluding the $0.09 per diluted share impact in 2005 of restructuring and other special charges, and a non-recurring investment loss; excluding the $0.06 per diluted share impact in 2006 of restructuring and other special charges; excluding the $0.25 per diluted share impact in 2007 of restructuring and other special charges; excluding the $0.44 per diluted share impact in 2008 of restructuring and other special items.

2. EPS, as presented, represents adjusted, non-GAAP financial measures. Diluted EPS, as reported in the Company’s Annual Report were: $2.45 in 2004; $2.71 in 2005; $3.24 in 2006; $3.93 in 2007; and $4.16 in 2008.
Leading Returns
• Improving and leading returns
• Leading EBIT margin

LabCorp ROE 2004 - 2008

- 2004: 18.2%
- 2005: 20.5%
- 2006: 21.8%
- 2007: 27.6%
- 2008: 27.5%
Cash Flow

- 10% OCF CAGR
- $2.5 B+ share repurchase

LabCorp Cash Flow: 2004-2008

Free Cash Flow ($mil)  Operating Cash Flow ($mil)

<table>
<thead>
<tr>
<th>Year</th>
<th>Free Cash Flow</th>
<th>Operating Cash Flow</th>
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<tbody>
<tr>
<td>2004</td>
<td>$443</td>
<td>$538</td>
</tr>
<tr>
<td>2005</td>
<td>$481</td>
<td>$574</td>
</tr>
<tr>
<td>2006</td>
<td>$516</td>
<td>$632</td>
</tr>
<tr>
<td>2007</td>
<td>$567</td>
<td>$710</td>
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<tr>
<td>2008</td>
<td>$624</td>
<td>$781</td>
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### Third Quarter and YTD 2009 Results

<table>
<thead>
<tr>
<th></th>
<th>Three Months Ended Sept 30,</th>
<th>Nine Months Ended Sept 30,</th>
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<tbody>
<tr>
<td></td>
<td>2009</td>
<td>2008</td>
</tr>
<tr>
<td>Revenue</td>
<td>$ 1,185.1</td>
<td>$ 1,135.1</td>
</tr>
<tr>
<td>Adjusted Operating Income</td>
<td>$ 237.6</td>
<td>$ 219.9</td>
</tr>
<tr>
<td>Operating Income Margin</td>
<td>20.0%</td>
<td>19.4%</td>
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<tr>
<td>Adjusted EPS</td>
<td>$ 1.22</td>
<td>$ 1.10</td>
</tr>
<tr>
<td>Operating Cash Flow</td>
<td>$ 246.4</td>
<td>$ 194.4</td>
</tr>
<tr>
<td>Less: Capital Expenditures</td>
<td>$ (22.7)</td>
<td>$ (41.5)</td>
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<tr>
<td>Free Cash Flow</td>
<td>$ 223.7</td>
<td>$ 152.9</td>
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</tbody>
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### Other Financial Information

**September 30, 2009**

($ in million's)

<table>
<thead>
<tr>
<th></th>
<th>Q1 09</th>
<th>Q2 09</th>
<th>Q3 09</th>
<th>YTD 2009</th>
</tr>
</thead>
<tbody>
<tr>
<td>Bad debt as a percentage of sales</td>
<td>5.3%</td>
<td>5.3%</td>
<td>5.3%</td>
<td>5.3%</td>
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<tr>
<td>Days sales outstanding</td>
<td>52</td>
<td>50</td>
<td>48</td>
<td>48</td>
</tr>
<tr>
<td>A/R coverage (Allowance for Doubtful Accts. / A/R)</td>
<td>19.5%</td>
<td>20.6%</td>
<td>21.9%</td>
<td>21.9%</td>
</tr>
</tbody>
</table>
**Key Points**
- Critical position in health care delivery system
- Attractive market
- Strong competitive position - well positioned to gain share
- Leadership in personalized medicine
- Excellent cash flow
- Strong balance sheet