



#### Introduction

This slide presentation contains forward-looking statements which are subject to change based on various important factors, including without limitation, competitive actions in the marketplace and adverse actions of governmental and other third-party payors.

Actual results could differ materially from those suggested by these forward-looking statements. Further information on potential factors that could affect the Company's financial results is included in the Company's Form 10-K for the year ended December 31, 2013, and subsequent SEC filings. The Company has no obligation to provide any updates to these forward-looking statements even if its expectations change.





### First Quarter Results

(In millions, except per share data)

	2014 (2)			2013	+/(-)		
Revenue		1,430.7	\$	1,440.9	-0.7%		
Adjusted Operating Income (1)	\$	210.9	\$	269.5	-21.7%		
Adjusted Operating Income Margin (1)		14.7%		18.7%	(400) bp		
Adjusted EPS Excluding Amortization (1)	\$	1.51	\$	1.74	-13.2%		
Operating Cash Flow	\$	142.3	\$	198.2	-28.2%		
Less: Capital Expenditures	\$	(56.5)	\$	(41.7)	35.5%		
Free Cash Flow	\$	85.8	\$	156.5	-45.2%		

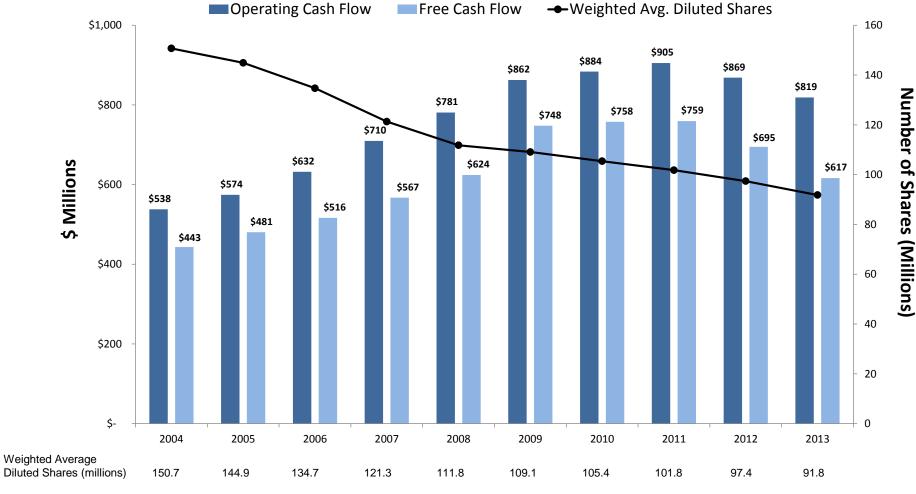


<sup>(1)</sup> See Reconciliation of non-GAAP Financial Measures on slide 7

<sup>(2)</sup> During the first quarter, inclement weather reduced the Company's margins by an estimated 180 basis points.



### **Cash Flow Trends**



2011 Operating Cash Flow and Free Cash Flow calculation above does not include the \$49.5 million Hunter Labs settlement During 2013, government payment reductions and molecular pathology payment issues reduced the Company's Operating Cash Flow and Free Cash Flow by more than \$100 million Free Cash Flow is a non-GAAP metric (see reconciliation of non-GAAP Financial Measures included herein)



# Financial Guidance - 2014

Excluding the impact of restructuring and other special charges and share repurchase activity after March 31, 2014, guidance for 2014 is:

• Revenue growth:	Approximately 2.0%					
Adjusted EPS Excluding Amortization:	\$6.40 - \$6.70					
Operating cash flow:	Approximately \$780 Million - \$820 Million					
Capital expenditures:	Approximately \$185 Million - \$205 Million					





## Supplemental Financial Information

## Laboratory Corporation of America Other Financial Information March 31, 2014 (\$ in millions)

	Q1 14		
Depreciation	\$ 38.3		
Amortization	\$ 21.0		
Capital expenditures	\$ 56.5		
Cash flows from operations	\$ 142.3		
Bad debt as a percentage of sales	4.6%		
Effective interest rate on debt:			
Zero coupon-subordinated notes	2.00%		
3 1/8% Senior Notes	3.27%		
4 5/8% Senior Notes	4.74%		
5 5/8% Senior Notes	5.75%		
2 1/5% Senior Notes	2.24%		
3 3/4% Senior Notes	3.76%		
4% Senior Notes	4.16%		
2 1/2% Senior Notes	2.52%		
Revolving credit facility (weighted average)	1.13%		
Days sales outstanding	52		



# Reconciliation of non-GAAP Financial Measures

#### **Reconciliation of non-GAAP Financial Measures**

(In millions, except per share data)

2013
262.0
7.5
269.5
1.56
0.05
0.13
1.74

Note: Please see footnotes for this reconciliation on slide 8



Three Months Ended Morch 21

# Reconciliation of non-GAAP Financial Measures - Footnotes

- 1) During the first quarter of 2014, the Company recorded net restructuring and other special charges of \$7.6 million. The charges included \$2.8 million in severance and other personnel costs along with \$4.9 million in costs associated with facility closures and general integration initiatives. The Company reversed previously established reserves of \$0.1 million in unused severance. The after tax impact of these charges decreased net earnings for the quarter ended March 31, 2014, by \$4.7 million and diluted earnings per share by \$0.05 (\$4.7 million divided by 86.6 million shares).
- 2) During the first quarter of 2013, the Company recorded net restructuring and other special charges of \$7.5 million. The charges included \$7.6 million in severance and other personnel costs along with \$1.8 million in costs associated with facility closures and general integration initiatives. The Company reversed previously established reserves of \$0.6 million in unused severance and \$1.3 million in unused facility-related costs. The after tax impact of these charges decreased net earnings for the quarter ended March 31, 2013, by \$4.7 million and diluted earnings per share by \$0.05 (\$4.7 million divided by 94.5 million shares).
- 3) The Company continues to grow the business through acquisitions and uses Adjusted EPS Excluding Amortization as a measure of operational performance, growth and shareholder returns. The Company believes adjusting EPS for amortization provides investors with better insight into the operating performance of the business. For the quarters ended March 31, 2014 and 2013, intangible amortization was \$21.0 million and \$19.5 million, respectively (\$12.9 million and \$12.0 million net of tax, respectively) and decreased EPS by \$0.15 (\$12.9 million divided by 86.6 million shares) and \$0.13 (\$12.0 million divided by 94.5 million shares), respectively.



## Reconciliation of Free Cash Flow

#### **Reconciliation of non-GAAP Financial Measures**

(In millions, except per share data)

	<u>2013</u>	<u>2012</u>	<u>2011</u>	<u>2010</u>	<u>2009</u>	<u>2008</u>	<u>2007</u>	<u>2006</u>	<u>2005</u>	<u>2004</u>
Cash flows from operations <sup>1</sup>	\$818.7	\$841.4	\$905.1	\$883.6	\$862.4	\$780.9	\$709.7	\$632.3	\$574.2	\$538.1
Capital expenditures	(202.2)	(173.8)	(145.7)	(126.1)	(114.7)	(156.7)	(142.6)	(115.9)	(93.6)	(95.0)
Free cash flow <sup>2</sup>	616.5	667.6	759.4	757.5	747.7	624.2	567.1	516.4	480.6	443.1
Weighted average diluted shares outstanding	91.8	97.4	101.8	105.4	109.1	111.8	121.3	134.7	144.9	150.7

<sup>(1) 2011</sup> cash flows from operations excludes the \$49.5 million Hunter Labs settlement payment



<sup>(2)</sup> Free cash flow represents cash flows from operations less capital expenditures

