# **Barclays Capital 2012 Global Healthcare Conference**

March 14, 2012 Miami Beach, FL





## **Forward Looking Statement**

This slide presentation contains forward-looking statements which are subject to change based on various important factors, including without limitation, competitive actions in the marketplace and adverse actions of governmental and other third-party payors.

Actual results could differ materially from those suggested by these forward-looking statements. Further information on potential factors that could affect the Company's financial results is included in the Company's Form 10-K for the year ended December 31, 2011, and subsequent SEC filings.

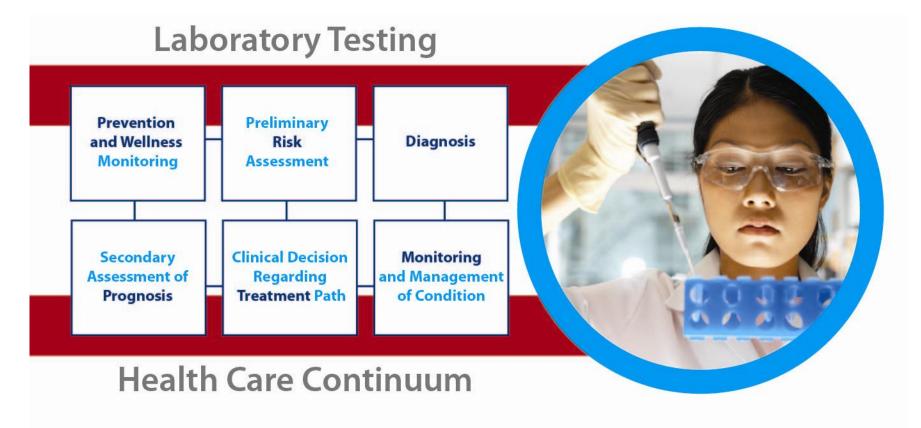
## Introduction

### Leading National Lab Provider

- Fastest growing national lab
- \$55 billion market
- Clinical, Anatomic and Genomic Testing
- Serving clients in all 50 states and Canada
- Foremost worldwide clinical trials testing business



## Introduction

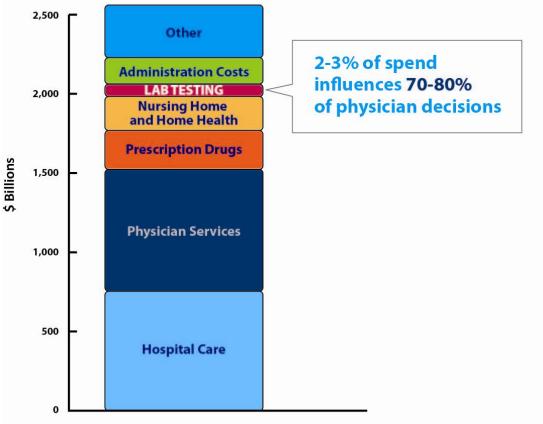


Source: Deloitte (OAML)

### **Valuable Service**

- Small component of total cost influences large percentage of clinical decisions
- Screening, early detection, and monitoring reduce downstream costs
- Companion diagnostics improve drug efficacy and safety

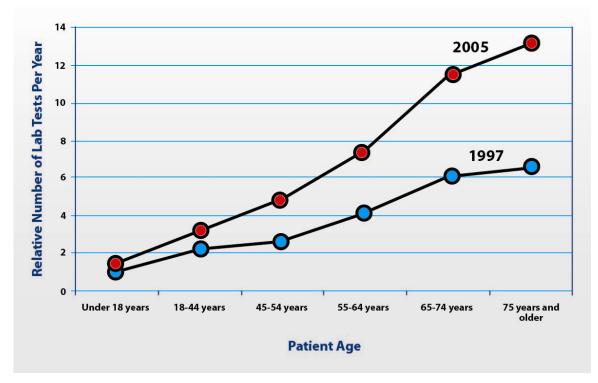
### 2011 Projected US Health Care Spend \$2.7 Trillion



Source: Centers for Medicare and Medicaid Services, Office of the Actuary, National Health Statistics Group; and U.S. Department of Commerce, Bureau of Economic Analysis and U.S. Bureau of the Census, and company estimates.

### **Growth Drivers**

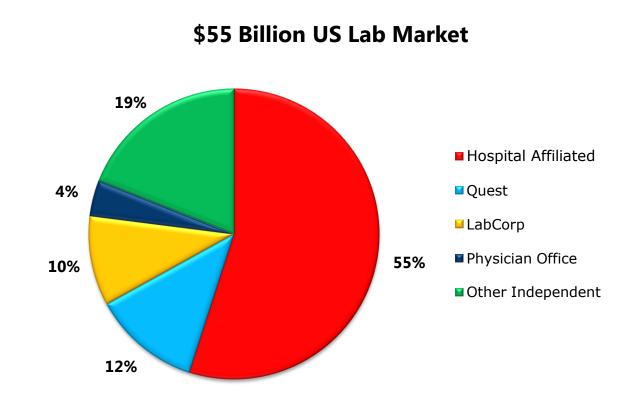
- Aging population
- Industry consolidation
- Advances in genomics
- Pharmacogenomics/ companion diagnostics
- Cost pressures will reward lower cost and more efficient labs



Source: CDC National Ambulatory Medical Care Survey and Company Estimates

### **Opportunity to** Take Share

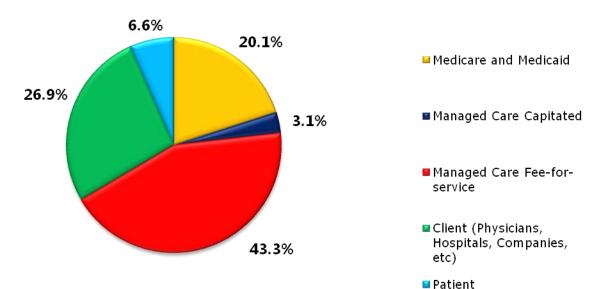
- Approximately 5,000 independent labs
- Less efficient, higher cost competitors



Source: Washington G-2 Reports and Company estimates

### **Diversified Payor Mix**

- No customer > 10% of revenue
- Limited government exposure

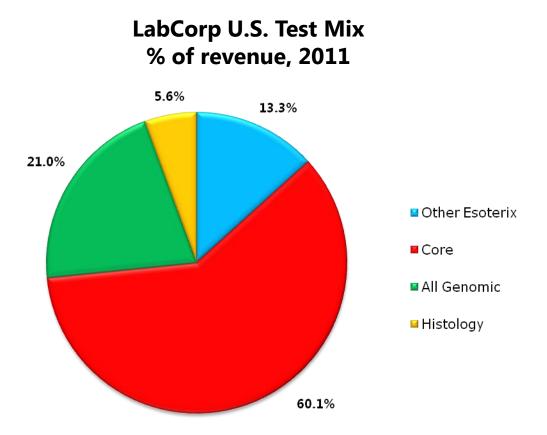


LabCorp U.S. Payor

Mix % of revenue, 2011

### **Diversified Test Mix**

With acquisition of former Genzyme Genetics<sup>SM\*</sup> business, esoteric testing comprises approximately 40% of revenue



\*GENZYME GENETICS<sup>SM</sup> and its logo are trademarks of Genzyme Corporation and used by Esoterix Genetic Laboratories, LLC, a wholly-owned subsidiary of LabCorp, under license. Esoterix Genetic Laboratories and LabCorp are operated independently from Genzyme Corporation.

# **Mission Statement**

Five Pillar Strategy

### We Will Offer The Highest Quality Laboratory Testing and Most Compelling Value to Our Customers

### We Will Execute This Mission Through Our **Five Pillar Strategy**



Five Pillar Strategy **Pillar One** 

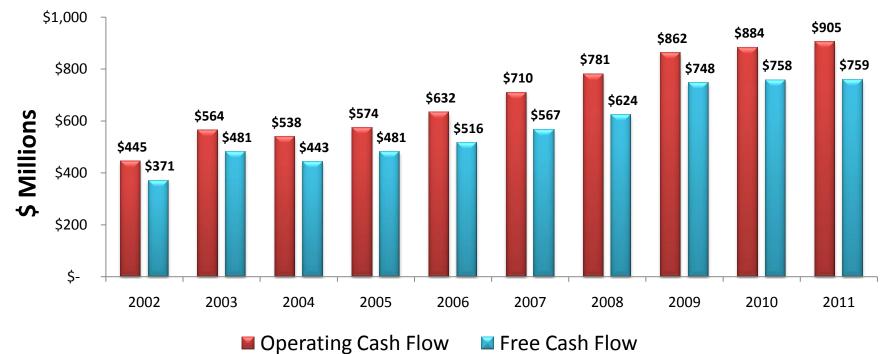
Deploy Cash to Enhance Footprint and Test Menu and to Buy Shares



# Five Pillar Strategy—Pillar One Strong Cash Generation

### **Cash Flow**

- FCF CAGR of 12.8% from 2001 2011
- Strategic acquisitions
- \$3.9 B share repurchase since 2004 at an average price of approximately \$65 per share

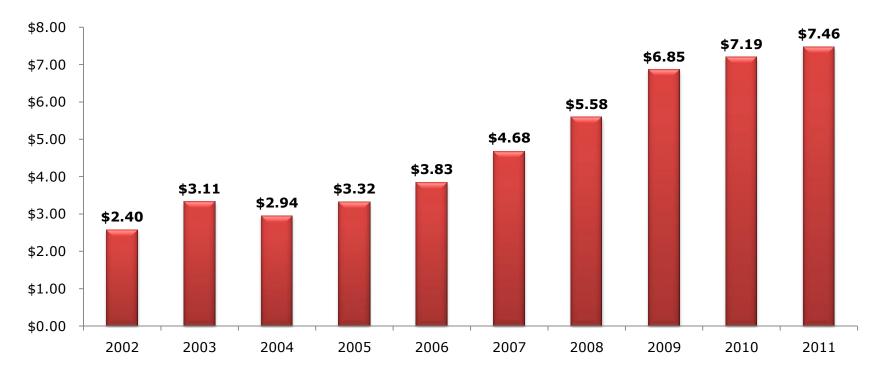


 Note: 2011 Operating Cash Flow and Free Cash Flow figures above do not include the \$49.5 million Hunter Labs settlement Free Cash Flow is a non-GAAP metric (see reconciliation of non-GAAP Financial Measures included herein)
 Free Cash Flow CAGR calculation uses 2001 data (Operating Cash Flow of \$316 million and Free Cash Flow of \$228 million)
 \$ in millions

### Five Pillar Strategy—Pillar One Impressive FCF Per Share Trend

### **Free Cash Flow Per Share**

• FCF Per Share CAGR of 16.8% from 2001 – 2011

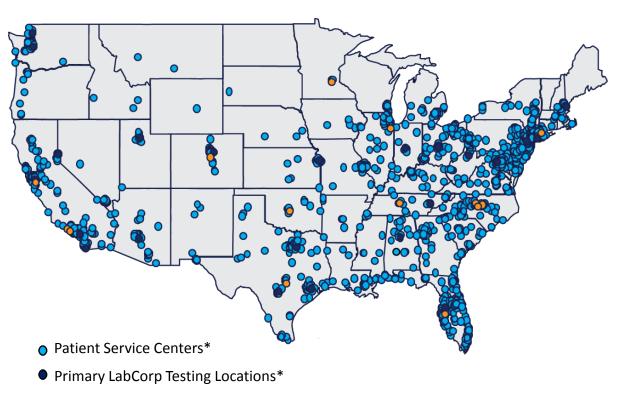


Note: 2011 Free Cash Flow Per Share calculation above does not include the \$49.5 million Hunter Labs settlement Free Cash Flow Per Share is a non-GAAP metric (see reconciliation of non-GAAP Financial Measures included herein) Free Cash Flow Per Share CAGR calculation uses 2001 data (2001 Free Cash Flow Per Share was \$1.58)

# Five Pillar Strategy—Pillar One Competitive Position

## Scale and Scope

- National infrastructure
- Broad test offering
- Managed care contracts
- Economies of scale



- Esoteric Lab Locations
  - (CET, CMBP, Dianon, Esoterix, Monogram Biosciences, NGI, OTS, US Labs, Viromed)

### Five Pillar Strategy—Pillar One Key Uses of Cash

### **Key Uses of Cash**

### Acquisitions

- Genzyme Genetics
- Westcliff (LabWest, Inc)
- DCL
- Orchid Cellmark

### Share Repurchase

- \$337 million in 2010
- \$650 million in 2011



A LabCorp Company



### ORCHID CELLMARK DNA testing trusted worldwide.

### Five Pillar Strategy—Pillar One Genzyme Genetics Rebranding

## Two new names in specialized testing

- As part of a broad rebranding of LabCorp's specialty testing capabilities, we adopted the name Integrated Genetics for the reproductive portion of the Genzyme Genetics business and LabCorp's legacy genetics business.
- We adopted the name Integrated Oncology for the oncology portion of the Genzyme Genetics business and LabCorp's legacy oncology business.

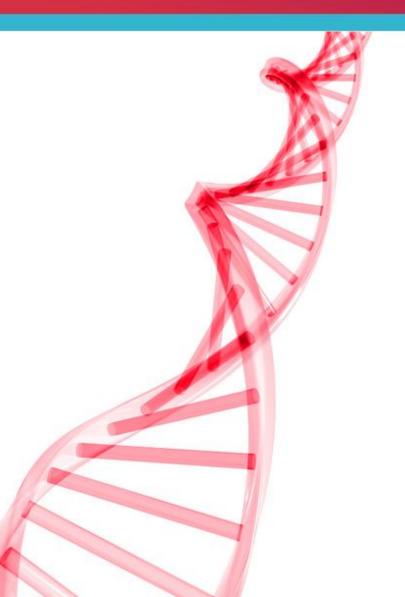


LabCorp Specialty Testing Group



### Five Pillar Strategy—Pillar One Importance of Genetics

- Preconception
- Pre- and post-natal
- Identification of disease carriers
- Identification of disease predisposition
- Diagnosis of genetically caused or influenced conditions (e.g., developmental delay)
- Disease prognosis and treatment (especially cancer)



### Five Pillar Strategy—Pillar One Importance of Oncology

- More sophisticated methods of cancer testing complement traditional biopsies
- Value of diagnostics for disease prognosis, and monitoring of progression and recurrence
- Critical role of testing in therapy selection

Five Pillar Strategy **Pillar Two** 

### Enhance IT Capabilities To Improve Physician and Patient Experience



### Five Pillar Strategy—Pillar Two LabCorp Beacon™ | Physician Experience

### **Intuitive Order Entry**

- Streamlined ordering Provider, Diagnosis, Test and Collection information are all displayed in a single screen
- **Requisition and account logic** Automatically generates requisitions with appropriate account numbers
- Key time-saving features
  - Send to PSC
  - Standing orders
  - Electronic add-on testing
  - User-defined pick lists

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235010 Lipid Panel With LDL-HDL Ratio (Details) Serum (preferred) 80061 or plasma	rred) 80048 BMP			322758 Easic Metabolic Panel (8) (Details) Serum (preferred) 80048 Biner or plasma Basic Metabolic Panel	0055009         Complete Blood Court (CBC) With Differential         Whole Blood         85025         CBC (Details)           Instructions: Maintain specimen at room temperature up to 24 hours. Refrigerate up to 48 hours.         322758         Basic Metabolic Panel (8)         (Details)         Serum (preferred)         80048         BMP	PROVER NAME         LOCATIONS)         NH           Dr. AnyProvider         Medical Center West, Medical Center East, Medical Center North         00000000           Diagnosis Codes         Edit           Diagnosis Codes         Edit           Diagnosis Codes         Edit           Diagnosis Codes         Edit           Diagnosis Code         Medical Science Codes           Edit         Echinococcus granulosus infection unspecified           128.60         Helminth infection unspecified           393.00         Chronic rheumatic pericarditis           Edit           Tests and Panels           Edit           Diagnosis Elocid Court (CBC) With Differential Whole Blood           005009         Complete Blood Court (CBC) With Differential Whole Blood         85025         CBC           1151 CODE         Histructions: Maintain specimen at room temperature up to 24 hours.         Edite           22758         Basic Metabolic Panel (0)         Detain)         Serum (preferred) 8004         BMP	MONDER IDDATION     Medical Center West (000.000.000)     MILIN CLASSFAUOR Type       MONDER IDDATION Made     LODATONICI LODATONICI     Mil       Dr. AnyProvider     Medical Center West, Medical Center East, Medical Center Rorth     00000000       Diagnosis Codes     Edit       Diagnosis Codes     Edit       Diagnosis Codes     Edit       T22.40     Echnolocous granulosus infection unspecified     128.90       128.90     Heiminth Infection unspecified     129.90       393.00     Chronic rheumatic pericarditis     Edit       Edit       Tests and Panels       Edit       Discourt (CEC) With Differential     Whole Blood       Discourt (CEC) With Differential     Whole Blood     BS025       Protections: Marctain specimen at room temperature up to 24 hours.     Editions:       322758     Basic Metabolo Planel (0)     Detain)
	rred) 80048 BMP Basic Metabolic Panel		or prasma	235010 Lipid Panel With LDL-HDL Ratio (Details) Serum (preferred) 80061	0055009         Complete Blood Court (CBC) With Differential (Details)         Whole Blood         85025         CBC           instructions: Maintain specimen at room temperature up to 24 hours. Refingerate up to 48 hours         Instructions: Maintain specimen at room temperature up to 24 hours. Refingerate up to 48 hours         Securit (Details)         Securit (preferred) or plasma         B0048         BMP Basic Metabolic Panel           235010         Lipid Panel With LDL'HOL Ratio         Optimita)         Serum (preferred) or plasma         80048	INDUCES NAME         DCX/LIDIGS         NH           Dr. AnyProvider         Medical Center West, Medical Center East, Medical Center North         00000000           Diagnosis Codes         East           Estimation unspecified         128.90           393.00         Chronic rheumatic pericarditis           Tests and Panels         East           Obsolo         Stotes Intervention           Obsolo         Complete Blood Court (CEC) Wh Differential         Whole Blood         BSO25           OBSO09         Complete Blood Court (CEC) Wh Differential         Whole Blood         BSO25         CBC           Obsolo         Complete Blood Court (CEC) Wh Differential         Whole Blood         BSO25         CBC           Unstructions: Maintain specimen at noom temperature up to 24 hours.         Stotes Intervention         Stotes Intervention         BMain Planet Matabolic Panel           322758         Basic Metabolic Panel (B)         Details)         Serum (preferred)	MONDER IDDATION     Medical Center West (000.000.000)     MINT CLASSPECTION Type       MONDER IDDATIN NAME     LIDDATENSIO     Nrl       Dr. AnyProvider     Medical Center West, Medical Center East, Medical Center Renth     000000000       Diagnosis Codes     Edit       Diagnosis Codes     Edit       Diagnosis Codes     Edit       Diagnosis Codes     Edit       T22.40     Echnolocicus granulous Inflection unspecified     122.40       122.40     Heimeth Inflection unspecified     123.90       393.00     Chronic rheumatic pericarditis     Edit       Tests and Panels       Edit       1531 0002     1531 NME     SPEDAEII YPE       Obsolog     Compilete Blood Court (CBC) With Differential (Mode Blood     85025       CBC     Instructions: Maintain specimen at room temperature up to 24 hours. Refrigerate up to 48 hours.       322758     Basic Metabolic Panel (Ø) (Details)     Serum (preferred) or plasma     8004       225010     Lipid Panel With LDL HOL Ratio (Details)     Serum (preferred) or plasma     8004
and England and England	rred) 80048 BMP Basic Metabolic Panel		or basicia	235010 Lipid Panel With LDL-HDL Ratio (Details) Serum (preferred) 80061	0055009         Complete Blood Court (CBC) With Differential (Details)         Whole Blood         85025         CBC           instructions: Maintain specimen at room temperature up to 24 hours. Refingerate up to 48 hours         Instructions: Maintain specimen at room temperature up to 24 hours. Refingerate up to 48 hours         Securit (Details)         Securit (preferred) or plasma         B0048         BMP Basic Metabolic Panel           235010         Lipid Panel With LDL'HOL Ratio         Optimita)         Serum (preferred) or plasma         80048	INSTRUME         LOCATIONICS         NH           Dr. AnyPhonder         Medical Center West, Medical Center East, Medical Center North         00000000           Diagnosis Codes         Edit           Diagnosis Codes         Editococcus granulosus infection unspecified           122.40         Echinococcus granulosus infection unspecified         Editococcus granulosus infection unspecified           393.00         Chronic rheumatic pericarditis         Editococcus           Tests and Panels         Editococcus           Obsolog         Complete Blood Court (CBC) With Differential         Whole Blood         85025         CBC           Obsolog         Complete Blood Court (CBC) With Differential         Whole Blood         85025         CBC         Edit           322758         Basic Metabolic Panel (B)         (Details)         Serum (preferred)         9004         BMP         Basic Metabolic Panel         25010         Lpid Panel With LDL HOL Ratio (Details)         Serum (preferred)         9004         BMP         Basic Metabolic Panel         25010         Lpid Panel With LDL HOL Ratio (De	MONDER IDDATION     Medical Center West (000.000.000)     MILIN CLASSIFICATION Type       MONDER INDATION NAME     LIDDATONISI LIDDATONISI Dr. AnyProvider     MI       Diagnosis Codes     Reflical Center West, Medical Center East, Medical Center Ronth     00000000       122.40     Echnolocicus granulosus Infection unspecified     122.40       122.40     Heimeth Infection unspecified     122.40       122.40     Chronic rheumatic pericarditis     122.40       State Mathematic pericarditis
quantitati and appendix Conteston	rred) 80048 BMP Basic Metabolic Panel			235010 Lpid Panel With LDL-HDL Ratio (Details) or plasma Basic Metabolic Panel or plasma Basic Metabolic Panel or plasma	0055009         Complete Blood Court (CBC) With Differential (Details)         Whole Blood         85025         CBC           instructions: Maintain specimen at room temperature up to 24 hours. Refingerate up to 48 hours         Instructions: Maintain specimen at room temperature up to 24 hours. Refingerate up to 48 hours         Securit (Details)         Securit (preferred) or plasma         B0048         BMP Basic Metabolic Panel           235010         Lipid Panel With LDL'HOL Ratio         Optimita)         Serum (preferred) or plasma         80048	INVERT NAME         LOCATIONSI         NH           Dr. AnyPhonder         Medical Center West, Medical Center East, Medical Center North         00000000           Diagnosis Codes         Edit           Image: Investment Sectors         Image: I	MONDER IDDATION     Medical Center West (000.000.000)     MILIN CLASSIFICATION Type       MONDER INDATION NAME     LIDDATONISI LIDDATONISI Dr. AnyProvider     MI       Dr. AnyProvider     Medical Center West, Medical Center East, Medical Center Rorth     00000000       Diagnosis Codes     Edit       Diagnosis Codes     Edit       Diagnosis Codes     Edit       Status     Medical Center Views, Medical Center East, Medical Center Rorth     00000000       122.40     Echnologic Statismic Infection unspecified     Echnologic Statismic Infection unspecified       128.90     Helminth Infection unspecified     Echnologic Infection Unspecified       128.90     Chronic rheumatic pericarditis     Edit       Tests and Panels       Edit       1851 DMA     SPCDAEN INFE     Off DDS5       005009     Complete Blood Court (CBC) With Differential (Details)     Whole Blood     B5025       1821 DMA     Securi (preferred) or plasma     B0041     BMP Basic Metabolic Panel       1825010     Lipid Panel With LDL: HDL Ratio (Details)     Serum (preferred) or plasma     B0041
fermions and agreement constron	rred) 80048 BMP Basic Metabolic Panel			235010 Lpid Panel With LDL-HDL Ratio (Details) or plasma Basic Metabolic Panel or plasma Basic Metabolic Panel or plasma	0055009         Complete Blood Court (CBC) With Differential (Details)         Whole Blood         85025         CBC           Instructions: Maintain specimen at room temperature up to 24 hours. Refrigerate up to 48 hours.           322758         Basic Metabolic Panel (8)         (Details)         Serum (preferrent) or plasma         80048         BMP Basic Metabolic Panel           236010         Lipid Panel With LDL'HOL Ratio         Opetails)         Serum (preferred) or plasma         80061	INVERT NAME         LOCHTONS)         N1           Dr. AnyProvider         Medical Center Viest, Medical Center East, Medical Center North         00000000           Diagnosis Codes         Edit           Diagnosis Codes         Edit           Interview         Medical Center Viest, Medical Center Rest, Medical Center North         00000000           Diagnosis Codes         Edit           Interview         Medical State         Edit           Interview         Medical Center Viest, Medical Center North         00000000           Interview         Medical Center Viest, Medical Center North         00000000           Interview         Medical Center Viest, Medical Center North         00000000           Interview         Medical Center Viest, Medical Center North         0000000           Interview         Medical Center Viest, Medical Center North         0000000           Interview         Medical Center Viest, Medical Center Viest, Medical Center North         0000000           Interview         Off Concent Center Viest, Medical Center Viest, Medical Center North         0000000           Oppose Blood Court (CBC) Wh Differential         Whole Blood         BS025         CBC           Instructions: Maintain speciment at room temperature up to 24 hours.         Edit         000000         Original Medical Cenarel (0) <td< td=""><td>MONDER IDDATION     Medical Center Wett (000.000.000)     MINT CLASSRCATION Type       MONDER INDATIONAL     NH       Dr. AnyProvider     Medical Center West, Medical Center East, Medical Center North     00000000       Diagnosis Codes     Edit       Diagnosis Codes     Edit       Diagnosis Codes     Edit       Status     Diagnosis Codes</td></td<>	MONDER IDDATION     Medical Center Wett (000.000.000)     MINT CLASSRCATION Type       MONDER INDATIONAL     NH       Dr. AnyProvider     Medical Center West, Medical Center East, Medical Center North     00000000       Diagnosis Codes     Edit       Diagnosis Codes     Edit       Diagnosis Codes     Edit       Status     Diagnosis Codes
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322758 Basic Metabolic Panel (8) (Details) Serum (preferred) 80048 BMP or plasma Basic Metabolic Panel			322758 Basic Metabolic Panel (8) (Details) Serum (preferred) 80048 BMP or plasma Basic Metabolic Panel		005009 Complete Blood Court (CBC) With Differential Whide Blood 85025 CBC (Details) Instructions: Maintain specimen at room temperature up to 24 hours. Refrigerate up to 48 hours.	INDUCES INAME         LOCATENCIO         N1           Dr. AnyProvider         Medical Center Vient, Medical Center East, Medical Center North         00000000           Diagnosis Codes         Edit           Diagnosis Codes         Edit           Davido S DOCE         Device Support         Edit           Diagnosis Codes         Edit           Diagnosis Codes         Edit           Diagnosis Codes         Edit           Diagnosis Codes         Device Support           122.40         Echinococcus granulosus Infection unspecified         2000000           122.40         Chronic rheumatic pericarditis         Edit           Diagnosis Codes         Device Support         Edit           Tests and Panels         Edit         Edit           Test Supplete Blood Court (CBC) With Differential         Whole Blood         BSD25         CBC           Unstructoris: Maintain specimen at room temperature up to 24 hours. Refingerate up to 48 hours.         Instructoris: Maintain specimen at room temperature up to 24 hours.         Device Hours.	MINITER ILEGNIDIN     Medical Center West (000.000.000)     MINITER LASSREAMD Type       MINITER LASSREAMD Type     NNI       Dr. AngProvider     Medical Center West, Medical Center East, Medical Center North     00000000       Diagnosis Codes     Edit       Diagnosis Codes     Edit       122.40     Echnococcus granulosus inflection unspecified     122.40       129.00     Chronic rheumatic pericarditis     Edit       130.00     Chronic rheumatic pericarditis     Edit       Tests and Panels       Edit       151 MME     SPEOMEN hype       (Obtains)       Itist cope       (Cotaris)       Itist cope       Itist cope       Itist cope       (Cotaris)       Itist cope        Set conte
	rred) 80048 BMP			322758 Basic Metabolic Panel (8) (Details) Serum (preferred) 80048 EMP or plasma Basic Metabolic Panel	0055009         Complete Blood Court (CBC) With Differential         Whole Blood         85025         CBC           (Details)         Instructions: Maintain specimen at room temperature up to 24 hours. Refrigerate up to 48 hours.         322758         Basic Metabolic Panel (8)         (Details)         Serum (preferred)         80048         BMP	PROVER NAME         LOCATIONS)         N1           Dr. AnyProvider         Medical Center Viest, Medical Center East, Medical Center North         00000000           Diagnosis Codes         Edit           Diagnosis Codes         Edit           Diagnosis Codes         Edit           Diagnosis Codes         Edit           Diagnosis Code         Medical Center Viest, Medical Center East, Medical Center North         00000000           122.40         Echinococcus granulosus infection unspecified         123.60         Heiminth infection unspecified           128.60         Heiminth infection unspecified         0000000         0000000         0000000           Tests and Panels         Edit           Edit           131 CODE         TEst MAME         SPEDMEN IVIE         OFC Codes           005009         Complete Biod Court (CBC) With Differential         Whole Blood         BSO25         CBC           132 CODE         Histructions: Maintain specimen af room temperature up to 24 hours.         Test Panel (%)         Center)           322758         Basic Metabolic Panel (%)         Detains)         Serum (preferred)         8004	MONDER IDDATION     Medical Center West (000.000.000)     MINT CLASSREATION Type       MONDER INDATION Made     LODATONICS     NN       Dr. AnyProvider     Medical Center West, Medical Center East, Medical Center North     00000000       Diagnosis Codes     Edit       Diagnosis Codes     Edit       T22.40     Echnolocous granufusus inflection unspecified     128.90       128.90     Heiminth inflection unspecified     129.30       393.00     Chronic rhoumatic pericarditis     Edit       Tests and Panels       Edit       127.00     1131 MML     SPEDMEN THE       Of Complete Blood Court (CBC) With Differential Whole Blood       005009     Complete Blood Court (CBC) With Differential Whole Blood     85025       127.758     Basic Metabolic Panel (8)     Dentals
322758         Basic Metabolic Panel (8) (Details)         Serum (preferred) or plasma         80048         BMP Basic Metabolic Panel           236010         Lipid Panel With LDL HDL Ratio (Details)         Serum (preferred)         80061		235010 Lipid Panel With LDL:HDL Ratio (Details) Serum (preferred) 80061	or plasma Basic Metabolic Panel 236010 Lipid Panel With LDL HDL Ratio (Details) Serum (preferred) 80061		005009 Complete Blood Court (CBC) With Differential Whole Blood 95025 CBC (Details)	MINNER HAME         LOCATOR(S)         M1           Dr. AnyProvider         Medical Center West, Medical Center East, Medical Center North         00000000           Diagnosis Codes         Edit         00000000           BARADOS DESCRETON         522.40         Echinococcus granulosus infection unspecified         123.90           128.90         Helminth infection unspecified         533.00         Chronic rheumatic pericarititis         64           Tests and Panels         Edit           SPEARIN 1YF         O'T DDES         SPEARIN 1YF           005000         Complete Elood Court (CBC) With Differential         Whole Elood         95025         CBC	MONDER LICATION Medical Center West (000.000.0000)     PHIENI CASSIFICATION Type       MINUTERNAME     LICATORICS     NH       Dr. AnyProvider     Medical Center West, Medical Center East, Medical Center North     00000000       Diagnosis Codes     Edit       DAMADOS DOCE     BAMADOS DESOPTION     Edit       122.40     Echnopocous granufosus infection unspecified     124.00     124.00       123.90     Feminatio Infection unspecified     124.00     125.00E       Tests and Panels     Edit       151.002E     IE31.MME     SPEDARE INFE     010.0025       0050000     Complete Blood Court (CBC) With Differential     Whole Blood     85025     CBC
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	85025 CBC	322758 Basic Metabolic Panel (8) (Details) Serum (preferred) 80048 BMP				PROVERN NAME         LOCATION/SI         N1           Dr. AnyProvider         Medical Center West, Medical Center East, Medical Center North         00000000           Diagnosis Codes         Edit         Edit           Dechtos Code         Medical Softwire         Edit           Diagnosis Codes         Edit         Edit           Diagnosis Code         Medical Softwire         Edit           T22.40         Echinococcus granulosus infection unspecified         122.40           128.90         Heimsth: infection unspecified         123.90           393.00         Chronic rheumatic pericarditis         Edit           Tests and Panels           Edit           TIST CODE         TIST NAME         SPEONEN IMPE	MONDER ISONION     Medical Center West (000.000.000)     MILEN CLASSRCAION Type       MONDER ISONION     Medical Center West (000.000.000)     NNI       Disposis     Control Center West, Medical Center East, Medical Center North     00000000       Disposis     Control Center West, Medical Center East, Medical Center North     00000000       Disposis     Control Center West, Medical Center East, Medical Center North     00000000       Disposis     Control Center West, Medical Center East, Medical Center North     00000000       Disposis     Control Center West, Medical Center East, Medical Center North     00000000       122.40     Echnococcus granulosus infection unspecified     Control Center Medical Center East,
005009 Complete Blood Court (CBC) With Differential Whole Blood 85025 CBC		(Oetails)     Instructions: Maintain specimen at room temperature up to 24 hours. Refingerate up to 48 hours.     322758 Basic Metabolic Panel (8) (Details) Serum (preferred) 80048 BMP	(Details) Instructions: Maintain specimen at room temperature up to 24 hours. Refrigerate up to 48 hours.			INDUCES INAME         LOCATIONCID         N1           Dr. AnyProvider         Medical Center Views, Medical Center East, Medical Center North         00000000           Diagnosis Codes         Edit           Dex AnyProvider         Edit           Diagnosis Codes         Edit           Data ADDS DESCRIPTION         122.40           128.90         Helminth Infection unspecified           393.00         Chronic rheumatic pericarditis           Tests and Panels         Edit	MONDER INDATION     Medical Center West (000.000.000)     MILEN CLASSREAMON Type       MONDER INAME     LOXATORISI     NH       Dr. AngProvider     Medical Center West, Medical Center East, Medical Center North     00000000       Diagnosis Codes     Edministry     Edministry       122.40     Echnococcus granulosus Inflection unspecified     122.40       139.00     Chronic rheumatic pericarditis     Edministry
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005009 Control of Court (CPC) With Differential Whole Bland 95095 CPC		Octatis     Instructions: Maintain specimen at room temperature up to 24 hours. Refingerate up to 48 hours.     322758 Basic Metabolic Panel (8) (Details) Serum (preferred) 80048 BMP	(Details) Instructions: Maintain specimen at room temperature up to 24 hours. Refrigerate up to 48 hours.			INDUCES INAME         LOCATION/SI         N/I           Dr. AnyProvider         Medical Center View, Medical Center East, Medical Center North         00000000           Diagnosis Codes         Edit           204/00/SE LODE         Echinococcus granulosus infection unspecified         122.40           128.90         Helminth Infection unspecified         129.30           393.00         Chronic rheumatic pericarditis         120.00	MONDER ISONION         Medical Center West (000.000.000)         MILEN CLASSREATION Type           MONDER ISONION         Medical Center West, Medical Center East, Medical Center North         NN           Dr. AnyProvider         Medical Center West, Medical Center East, Medical Center North         00000000           Diagnosis Codes         Edit           Evaluation Control (Control (C
	OPT CODES SYNDIAMS	005009         Complete Blood Count (CBC) With Differential         Whole Blood         85025         CBC           (Details)         Instructions. Maintain specimen at room temperature up to 24 hours. Refrigerate up to 48 hours.         322758         Basic Metabolic Panel (6)         (Details)         Serum (preferred)         80048         BMP	005009 Complete Blood Court (CBC) With Differential Whole Blood 85025 CBC (Details) Instructions: Maintain specimen at room temperature up to 24 hours. Refrigerate up to 48 hours.	005009 Complete Blood Count (CBC) With Differential Whole Blood 85025 CBC		INDUCES INAME         LOCATION/SI         N/I           Dr. AnyProvider         Medical Center View, Medical Center East, Medical Center North         00000000           Diagnosis Codes         Edit           204/00/SE LODE         Echinococcus granulosus infection unspecified         122.40           128.90         Helminth Infection unspecified         129.30           393.00         Chronic rheumatic pericarditis         120.00	MONDER ISONION         Medical Center West (000.000.000)         MILEN CLASSREATION Type           MONDER ISONION         Medical Center West, Medical Center East, Medical Center North         NN           Dr. AnyProvider         Medical Center West, Medical Center East, Medical Center North         00000000           Diagnosis Codes         Edit           Evaluation Control (Control (C
005000 Secold Stand Court (000) With Title and Ukbels Bland S5005 (000)		Octatis     Instructions: Maintain specimen at room temperature up to 24 hours. Refingerate up to 48 hours.     322758 Basic Metabolic Panel (8) (Details) Serum (preferred) 80048 BMP	(Details) Instructions: Maintain specimen at room temperature up to 24 hours. Refrigerate up to 48 hours.			INDUCER NAME         LOCATION(S)         NH           Dr. AnyProvider         Medical Center View, Medical Center East, Medical Center North         00000000           Diagnosis Codes         Edit           204/0006 tote:         Diagnosis Codes         Edit           202/0006 tote:         Diagnosis Codes         Edit           203/000 tote:         Diagnosis Codes         Edit           212.40         Echinococcus granulosus infection unspecified         123.90           393.00         Chronic rheumatic pericarditis         Edit	MONDER ISONION     Medical Center West (000.000.000)     MILINI CLASSIFICATION Type       MONDER INAME     LODATONIS     Nrl       Dr. AnyProvider     Medical Center West, Medical Center East, Medical Center North     00000000       Diagnosis Codes     Edit       Diagnosis Code     Echnoloccus granulosus infection unspecified       122.40     Helminth Infection unspecified       393.00     Chronic rheumatic pericarditis
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		Instructions: Maintain specimen at room temperature up to 24 hours. Refrigerate up to 48 hours. 322758 Basic Metabolic Panel (8) (Details) Serum (preferred) 80048 BMP	Instructions. Maintain specimen at room temperature up to 24 hours. Refrigerate up to 48 hours.		TEST CODE TEST NAME SPECIMEN TYPE OPT CODES SYNDHOMES	INDUCES INAME         LOCATIONCID         N1           Dr. AnyProvider         Medical Center Views, Medical Center East, Medical Center North         00000000           Diagnosis Codes         Edit           Dex AnyProvider         Edit           Diagnosis Codes         Edit           Data ADDS DESCRIPTION         122.40           128.90         Helminth Infection unspecified           393.00         Chronic rheumatic pericarditis           Tests and Panels         Edit	MONDER INDATION     Medical Center West (000.000.000)     MILEN CLASSREAMON Type       MONDER INAME     LOXATORISI     NH       Dr. AngProvider     Medical Center West, Medical Center East, Medical Center North     00000000       Diagnosis Codes     Edministry     Edministry       122.40     Echnolocous granulosus Inflection unspecified     122.40       139.00     Chronic rheumatic pericarditis     Edministry
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		005009         Complete Blood Count (CBC) With Differential         Whole Blood         85025         CBC           (Details)         Instructions. Maintain specimen at room temperature up to 24 hours. Refrigerate up to 48 hours.         322758         Basic Metabolic Panel (6)         (Details)         Serum (preferred)         90048         BMP	005009 Complete Blood Court (CBC) With Differential Whole Blood 85025 CBC (Details) Instructions: Maintain specimen at room temperature up to 24 hours. Refrigerate up to 48 hours.	005009 Complete Blood Count (CBC) With Differential Whole Blood 85025 CBC		MONEX NAME         LOCATIONSI         N/I           Dr. AnyProvider         Medical Center West, Medical Center East, Medical Center North         00000000           Diagnosis Codes         Edit         00000000           122.40         Echnologic Codes         Edit           128.90         Helminth Infection unspecified         128.90	MINITER LIDATION         Medical Center West (000.000)         PHILIN CLASSFICATION Type           MINITER LIDATION         Medical Center West (000.000)         PHILIN CLASSFICATION Type           MONTER NAME         CDATORSI         NH           Dr. AnyProvider         Medical Center West, Medical Center East, Medical Center North         00000000           Diagnosis Codes         Edit           Diagnosis Code         Edit           122.40         Echnococcus granulosus infection unspecified           128.90         Helminth infection unspecified
TEST CODE TEST NAME SPECIMEN TYPE OPT CODES SPROMYMS		TEST 000E         TEST NAME         SPECIMEN TYPE         OPT 000ES         SMOWIMES           00500P         Complete Blood Count (CBC) With Differential (Details)         Whole Blood         85025         CBC           Instructions: Maintain specimen at room temperature up to 24 hours.         Refrigerate up to 48 hours.         322758         Basic Metabolic Panel (8)         (Details)         Serum (preferred)         80048         BMP	TEST DODE         TEST MAKE         SPECIMEN TYPE         OPE CODES         SMARHING           0005009         Complete Blood Court (CBC) With Differential (Details)         Whole Blood         85025         CBC           Instructions:         Maintain specimen at room temperature up to 24 hours.         Refrigerate up to 48 hours.	TIST CODE         TIST NAME         SPECIMEN TYPE         OPT CODES         Shidowinks           005009         Complete Blood Court (CBC) With Differential         Whole Blood         85025         CBC		PROVER NAME         LOCKTONSI         N/I           Dr. Ang/Provider         Medical Center West, Medical Center East, Medical Center North         00000000           Diagnosis Codes         Edit           Selabolis Code         Editorial Center View in the construction of the construction	PROVIDER IDDATION         Medical Center West (000.000.000)         PMTENT CLASSFICATION Type           PROVIDER INAME         LODATONISI         Net           Dr. AngProvider         Medical Center West, Medical Center East, Medical Center North         00000000           Diagnosis Codes         Edit         Edit           222.40         Echnococcus granufosus infection unspecified         128.90
TEST CODE TEST NAME SPECIMEN TYPE OPT CODES SPROMMIS		TIST 000E         TEST NAME         SPEDMEN TYPE         DPT 000ES         SMI0WHMS           005009         Complete Blood Count (CBC) With Differential         Whole Blood         B5025         CBC           (Details)         Instructions: Maintain specimen at room temperature up to 24 hours. Refingerate up to 48 hours.         322758         Basic Metabolic Panel (B)         Details)         Serum (preferred)         80048         BMP	TEST DODE         TEST MAKE         SPECIMEN TYPE         OPE CODES         SMARHING           0005009         Complete Blood Court (CBC) With Differential (Details)         Whole Blood         85025         CBC           Instructions:         Maintain specimen at room temperature up to 24 hours.         Refrigerate up to 48 hours.	TIST CODE         TIST NAME         SPECIMEN TYPE         OPT CODES         Shidowinks           005009         Complete Blood Court (CBC) With Differential         Whole Blood         85025         CBC		PROVERI NAME         LOCATIONSI         N1           Dr. AnyProvider         Medical Center West, Medical Center East, Medical Center North         00000000           Diagnosis Codes         Edit           122.40         Echnococcus granulosus infection unspecified         128.90	MONTER INDATION         Medical Center West (000.000.000)         PATIENT CLASSFEATOR Type           MONTER INDATION         Medical Center West (000.000.000)         NH           Dr. AnyProvider         Medical Center West, Medical Center East, Medical Center North         00000000           Diagnosis Codes         Edmonsor         Edmonsor           122.40         Echnococcus granulosus infection unspecified         128.90
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### Five Pillar Strategy—Pillar Two LabCorp Beacon™ | Physician Experience

## **Unified Results**

• Centralizes lab connectivity View lab reports from DIANON Systems, Esoterix, LabCorp, Litholink, US Labs, and CMBP

### Share results

Email, fax, print and annotations make it easy to share critical information

### • Visual cues

Supports physician decision making, enhances the timeliness of patient care and facilitates follow-up with abnormal results in red and unread reports in bold

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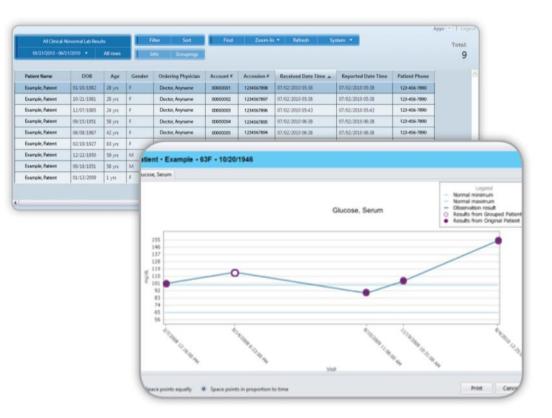
## Five Pillar Strategy—Pillar Two LabCorp Beacon™ | Physician Experience

### **Trends & Analytics**

One-click trending

Physicians and staff can quickly view a single test or analyte for one patient and the trended history for that patient

- Sort and filter results
   Providers can filter their entire
   patient population on
   demographics and test results to
   identify trends and patients at risk
- View lab history



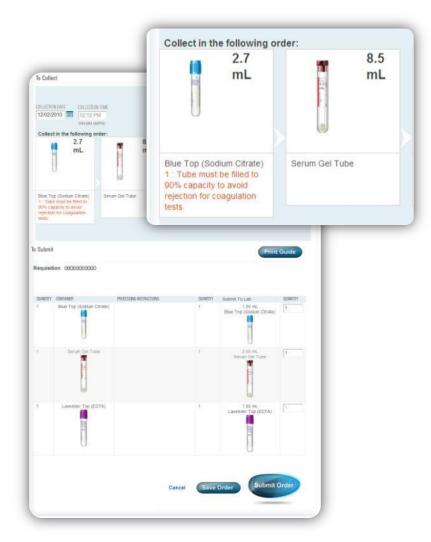
# Five Pillar Strategy—Pillar TwoLabCorp Beacon™Patient Experience

### **AccuDraw Integration**

- Reduce errors
- Reduce training time
- Proven results
   Success in LabCorp Patient Service
   Centers will be extended to
   customers

## **Online Appointment Scheduling**

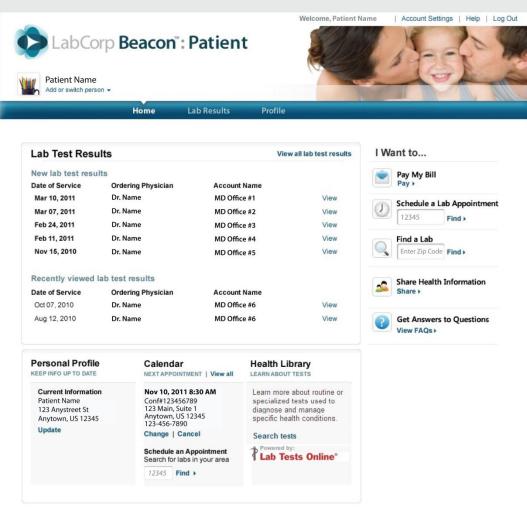
- Patient convenience
- Improved service experience
- 2011 enhancements improve the collection of payment at the time of scheduling



# Five Pillar Strategy—Pillar TwoLabCorp Beacon™Patient Experience

### **Patient Portal**

- Make an appointment 24 hours a day
- Receive lab results as easily as checking email
- Share lab results securely and privately
- Pay bills online easily and securely
- Get notifications and alerts automatically
- Manage healthcare information for the entire family





Five Pillar Strategy **Pillar Three** 

### **Continue to Improve Efficiency to Offer the Most Compelling Value in Laboratory Services**



### Five Pillar Strategy—Pillar Three Most Efficient Provider

- Standardized lab and billing IT systems
- Automation of pre-analytics
- Supply chain optimization
- Sysmex fully automated hematology operations
- Consistent gross margin improvement (net of acquisitions)
- Full year bad debt reduction of 50bp in 2010 and an additional reduction of 25bp in 2011



Five Pillar Strategy **Pillar Four** 

### **Scientific Innovation At Appropriate Pricing**



# Five Pillar Strategy—Pillar Four Scientific Innovation

- Introduction of new tests
- Acquisitions and licensing
- Collaborations with leading companies and academic institutions

Partner	Clinical Area
Abbott	Lung Cancer (XALKORI)
ARCA biopharma	Companion Diagnostics (Cardiovascular Disease)
BG Medicine	Cardiovascular Disease
Duke University	Joint Venture in biomarker development
Duke University	Lung Cancer
Fujirebio and Abbott	Ovarian Cancer (ROMA)
Intema Ltd.	Prenatal Testing
Johns Hopkins	Melanoma
MDxHealth	Companion Diagnostics (Oncology)
Medco Health Solutions	Companion Diagnostics (Research)
Merck	Companion Diagnostics (Infectious Disease)
Roche	Melanoma (Zelboraf)
University of Minnesota	Lupus
Veridex	Prostate Cancer
Yale University	Ovarian Cancer (exclusive)

### Five Pillar Strategy—Pillar Four Scientific Innovation

### Companion diagnostics and personalized medicine

- IL-28B
- BRAF V600E metastatic melanoma (Zelboraf)
- Vysis ALK Break Apart FISH probe (XALKORI)
- K-RAS
- HLA-B\* 5701
- EGFR Mutation Analysis
- HCV GenoSure® NS3/4A
- PhenoSense<sup>®</sup>, PhenoSense GT<sup>®</sup>
- HERmark<sup>®</sup>
- CYP 450 2C19

### Women's health

- ROMA
- Nuswab STD testing on a single swab
- Expanded Vaginosis and Candida testing
- Expanded options for HPV DNA testing

### Outcome improvement programs

- CKD and CVD programs
- Litholink kidney stone program
- Bone (osteoporosis) program

### Clearstone acquisition

- Global clinical trials capability
- Presence in China

# FDA approves Zelboraf and companion diagnostic test for late-stage skin cancer

"This has been an important year for patients with late-stage melanoma. Zelboraf is the second new cancer drug approved that demonstrates an improvement in overall survival,"

Richard Pazdur, M.D., director of the Office of Oncology Drug Products in the FDA's Center for Drug Evaluation and Research.

# FDA approves Xalkori with companion diagnostic for a type of late-stage lung cancer

"The approval of Xalkori with a specific test allows the selection of patients who are more likely to respond to the drug. Targeted therapies such as Xalkori are important options for treating patients with this disease and may ultimately result in fewer side effects."

Richard Pazdur, M.D., director of the Office of Oncology Drug Products in the FDA's Center for Drug Evaluation and Research.

## FDA clears HE4 test in ROMA for ovarian malignancy risk

"Using ROMA with HE4 and CA 125 significantly improves our ability to identify women who are at high or low likelihood of ovarian cancer when they present with an ovarian cyst or mass,"

Richard Moore, MD, associate professor of Obstetrics and Gynecology at the Alpert School of Medicine at **Brown University** and director of the Center for Biomarkers and Emerging Technologies in the Program for Women's Oncology at **Women and Infants' Hospital** (Providence, Rhode Island).

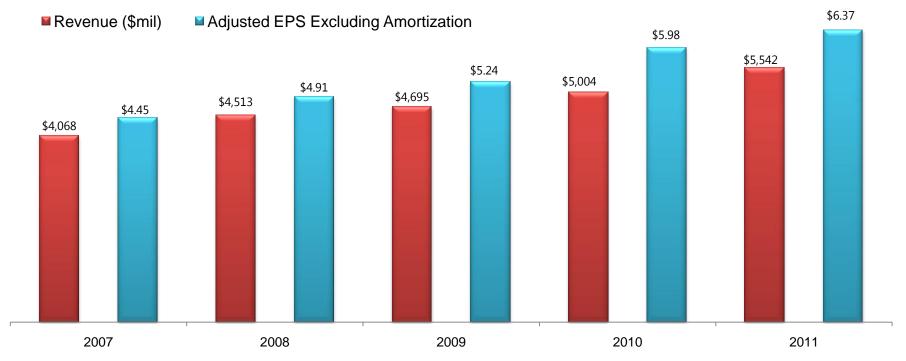
### Five Pillar Strategy Pillar Five

### **Alternative Delivery Models**



## **Excellent Performance**

### Revenue and Adjusted EPS Excluding Amortization Growth: 2007 – 2011 (1) (2) (3)



(1) Excluding the \$0.25 per diluted share impact of restructuring and other special charges and the \$0.27 per diluted share impact from amortization in 2007; excluding the \$0.44 per diluted share impact of restructuring and other special charges and the \$0.31 per diluted share impact from amortization in 2008; excluding the (\$0.09) per diluted share impact of restructuring and other special charges and the \$0.35 per diluted share impact from amortization in 2009; excluding the \$0.26 per diluted share impact of restructuring and other special charges and the \$0.43 per diluted share impact from amortization in 2010; excluding the \$.72 per diluted share impact of restructuring and other special charges, the \$0.03 per diluted share impact from a loss on the divestiture of assets and the \$0.51 per diluted share impact from amortization in 2011

- (2) EPS, as presented represents adjusted, non-GAAP financial measures. Diluted EPS, as reported in the Company's Annual Report were: \$2.45 in 2004; \$2.71 in 2005; \$3.24 in 2006; \$3.93 in 2007; \$4.16 in 2008; \$4.98 in 2009; \$5.29 in 2010; and \$5.11 in 2011
- (3) 2008 revenue includes a \$7.5 million adjustment related to the Company's acquisition of U.S. Labs

## **Recent Accomplishments**

### **Our Results**

- Profitable growth and capital deployment
  - Esoteric growth
  - Maintained price
  - Acquisitions
- Improved IT and client connectivity
  - Beacon order entry rollout
  - Introduced LabCorp Patient Portal
  - Enhanced physician and patient experience
- Continued efficiency programs
  - Increased throughput (specimens per employee up 40% since 2007)
  - Call center consolidation
  - Lowered bad debt
- Furthered scientific leadership
  - Clearstone acquisition
  - IL-28B
  - New offerings in Women's Health and companion diagnostics
- Extended UnitedHealthcare contract through the end of 2018



## **2012 Priorities**

### **Our Focus**

- Pillar One Cash Deployment
  - Genzyme Genetics integration
  - Accretive acquisitions
  - Repurchase shares
- Pillar Two Enhance IT Capabilities
  - Expand Beacon functionality
  - Deploy Patient Portal nationally
- Pillar Three Improve Efficiency
  - Complete Touch/Accudraw implementation
  - Complete Burlington lab expansion
  - Facility rationalization
- Pillar Four Scientific Leadership
  - Enhance scientific leadership
  - Introduce new companion diagnostics and personalized medicine offerings
  - Grow clinical trials business
- Pillar Five Alternative Models
  - Explore alternative delivery models
  - Broaden relationships with managed care

# Fourth Quarter And Full Year 2011 Results

	Th	ree Months	Ende	ed Dec 31,		Tw	elve Months	End	ed Dec 31,	
		2011		2010	+/(-)		2011		2010	+/(-)
Revenue	\$	1,366.1	\$	1,295.4	5.5%	\$	5,542.3	\$	5,003.9	10.8%
Adjusted Operating Income <sup>(1)</sup>	\$	258.0	\$	252.4	2.2%	\$	1,064.9	\$	1,016.5	4.8%
Adjusted Operating Income Margin <sup>(1)</sup>		18.9%		19.5%	-60 bp		19.2%		20.3%	-110bp
Adjusted EPS Excluding Amortization <sup>(1)</sup>	\$	1.56	\$	1.46	6.8%	\$	6.37	\$	5.98	6.5%
Operating Cash Flow	\$	278.6	\$	259.2	7.5%	\$	855.6	\$	883.6	-3.2%
Less: Capital Expenditures	\$	(30.1)	\$	(32.8)	-8.2%	\$	(145.7)	\$	(126.1)	15.5%
Free Cash Flow	\$	248.5	\$	226.4	9.8%	\$	709.9	\$	757.5	-6.3%

(1) See Reconciliation of non-GAAP Financial Measures (included herein)

(2) Operating Cash Flow was reduced by \$49.5 million as a result of the Hunter Labs settlement

Operating Cash Flow	\$ 855.6
Hunter Labs settlement	\$ 49.5
Adjusted Operating Cash Flow	\$ 905.1

Note: During both the first quarter of 2010 and the first quarter of 2011, inclement weather reduced Adjusted EPS Excluding Amortization by approximately eight cents

## Conclusion

## **Key Points**

- Critical position in health care delivery system
- Attractive market
- Consistent strategy
  - Excellent cash flow deployed to enhance strong competitive position
  - IT innovation to improve physician and patient experience
  - Most efficient provider delivering greatest value
  - Scientific leadership
  - Alternative delivery models
- Track record of execution and success



## **Reconciliation of non-GAAP Financial Measures**

#### **Reconciliation of non-GAAP Financial Measures**

(In millions, except per share data)

	Thre	ee Months H	Ended De	ec 31,
Adjusted Operating Income	2(	011	2(	010
Operating income	\$	247.4	\$	238.8
Restructuring and other special charges <sup>(1) (3)</sup>		10.6		13.6
Adjusted operating income	\$	258.0	\$	252.4
Adjusted EPS Excluding Amortization				
Diluted earnings per common share	\$	1.34	\$	1.26
Impact of restructuring and other special charges (1)(3)		0.06		0.08
Loss on divestiture of assets <sup>(2)</sup>		0.03		-
Amortization expense		0.13		0.12
Adjusted EPS Excluding Amortization <sup>(4)</sup>	\$	1.56	\$	1.46

Note: Please see footnotes for this reconciliation on slide 10

## **Reconciliation of non-GAAP Financial Measures**

#### **Reconciliation of non-GAAP Financial Measures**

(In millions, except per share data)

	Twelve Months	s Ended Dec 31,
Adjusted Operating Income	2011	2010
Operating income	\$ 948.4	\$ 978.8
Restructuring and other special charges <sup>(1) (3)</sup>	116.5	37.7
Adjusted operating income	\$ 1,064.9	\$ 1,016.5
Adjusted EPS Excluding Amortization		
Diluted earnings per common share	\$ 5.11	\$ 5.29
Impact of restructuring and other special charges (1)(3)	0.72	0.26
Loss on divestiture of assets <sup>(2)</sup>	0.03	-
Amortization expense	0.51	0.43
Adjusted EPS Excluding Amortization <sup>(4)</sup>	\$ 6.37	\$ 5.98

Note: Please see footnotes for this reconciliation on slide 10

## **Reconciliation of non-GAAP Financial Measures - Footnotes**

 During the fourth quarter of 2011, the Company recorded net restructuring and other special charges of \$10.6 million, consisting of \$6.3 million in severance related liabilities and \$1.7 million in net facility-related costs primarily associated with integration of the Orchid Cellmark and Genzyme Genetics acquisitions as well as internal cost reduction initiatives. The charges also included a \$2.6 million write-off of an uncollectible receivable from a past installment sale of one of the Company's lab operations. The after tax impact of these charges decreased net earnings for the three months ended December 31, 2011, by \$6.5 million and diluted earnings per share by \$0.06 (\$6.5 million divided by 101.0 million shares).

During the first nine months of 2011, the Company recorded restructuring and other special charges of \$105.9 million (\$66.3 million after tax). The restructuring charges included \$18.8 million in net severance and other personnel costs along with \$36.7 million in net facility-related costs primarily associated with the ongoing integration of the Clearstone, Genzyme Genetics and Westcliff acquisitions. The special charges also included \$34.5 million (\$49.5 million, net of previously recorded reserves of \$15.0 million) relating to the settlement of the Hunter Labs litigation in California, along with \$1.1 million for legal costs associated with the planned acquisition of Orchid Cellmark incurred during the second quarter of 2011, both of which were recorded in Selling, General and Administrative Expenses in the Company's Consolidated Statements of Operations. The charges also included \$14.8 million write-off of an investment made in a prior year.

For the year ended December 31, 2011, the after tax impact of these combined charges of \$116.5 million decreased net earnings by \$73.3 million and diluted earnings per share by \$0.72 (\$73.3 million divided by 101.8 million shares).

- 2) Following the closing of its acquisition of Orchid Cellmark Inc. ("Orchid") in mid-December, the Company recorded a net \$2.8 million loss on its divestiture of certain assets of Orchid's U.S. government paternity business, under the terms of the agreement reached with the U.S. Federal Trade Commission. This non-deductible loss on disposal was recorded in Other Income and Expense in the Company's Consolidated Statements of Operations and decreased net earnings for the three and twelve months ended December 31, 2011, by \$2.8 million and diluted earnings per share by \$0.03 (\$2.8 million divided by 101.0 million shares, respectively).
- 3) During the fourth quarter of 2010, the Company recorded restructuring and other special charges of \$13.6 million, consisting of \$14.8 million in professional fees and expenses associated with acquisitions, which are recorded in Selling, General and Administrative Expenses in the Company's Consolidated Statements of Operations; offset by a net restructuring credit of \$1.2 million, resulting from the reversal of unused severance and facility closure liabilities. The after tax impact of these charges decreased net earnings for the three months ended December 31, 2010, by \$8.3 million and diluted earnings per share by \$0.08 (\$8.3 million divided by 104.5 million shares).

During the first nine months of 2010, the Company recorded restructuring and other special charges of \$31.1 million (\$19.1 million after tax), consisting of \$10.9 million in professional fees and expenses associated with acquisitions; \$7.0 million bridge financing fees (recorded as interest expense) associated with the signing of an asset purchase agreement for Genzyme Genetics; and \$13.2 million severance related liabilities associated with workforce reduction initiatives

For the year ended December 31, 2010, the after tax impact of these combined charges of \$44.7 million decreased net earnings by \$27.4 million and diluted earnings per share by \$0.26 (\$27.4 million divided by 105.4 million shares).

4) The Company continues to grow its business through acquisitions and uses Adjusted EPS Excluding Amortization as a measure of operational performance, growth and shareholder returns. The Company believes adjusting EPS for amortization will provide investors with better insight into the operating performance of the business. For the quarters ended December 31, 2011 and 2010, intangible amortization was \$21.2 million and \$19.6 million, respectively (\$12.9 million and \$12.0 million net of tax, respectively) and decreased EPS by \$0.13 (\$12.9 million divided by 101.0 million shares) and \$0.12 (\$12.0 million divided by 104.5 million shares), respectively. For the years ended December 31, 2011 and 2010, intangible amortization was \$85.8 million and \$72.7 million respectively (\$52.4 million and \$44.5 million net of tax, respectively) and decreased EPS by \$0.51 (\$52.4 million divided by 101.8 million shares) and \$0.43 (\$44.5 million divided by 105.4 million shares), respectively.

Note: GENZYME GENETICS and its logo are trademarks of Genzyme Corporation and used by Esoterix Genetic Laboratories, LLC, a wholly-owned subsidiary of LabCorp, under license. Esoterix Genetic Laboratories and LabCorp are operated independently from Genzyme Corporation.

## Reconciliation of Free Cash Flow and Free Cash Flow Per Share

#### **Reconciliation of non-GAAP Financial Measures**

(In millions, except per share data)

	<u>2011</u>	<u>2010</u>	<u>2009</u>	<u>2008</u>	<u>2007</u>	<u>2006</u>	<u>2005</u>	<u>2004</u>	<u>2003</u>	<u>2002</u>
Cash flows from operations <sup>1</sup>	\$ 905.1	\$ 883.6	\$ 862.4	\$ 780.9	\$ 709.7	\$ 632.3	\$ 574.2	\$ 538.1	\$ 564.3 \$	444.9
Capital expenditures	 (145.7)	 (126.1)	 (114.7)	 (156.7)	 (142.6)	 (115.9)	(93.6)	(95.0)	(83.6)	(74.3)
Free cash flow <sup>2</sup>	 759.4	 757.5	 747.7	 624.2	 567.1	 516.4	480.6	443.1	480.7	370.6
Weighted average diluted shares outstanding	 101.8	 105.4	 109.1	 111.8	 121.3	 134.7	144.9	150.7	154.7	154.2
Free cash flow per share <sup>3</sup>	\$ 7.46	\$ 7.19	\$ 6.85	\$ 5.58	\$ 4.68	\$ 3.83	\$ 3.32	\$ 2.94	\$ 3.11 \$	2.40

(1) 2011 cash flows from operations excludes the \$49.5 million Hunter Labs settlement payment

(2) Free cash flow represents cash flows from operations less capital expenditures

(3) Free cash flow per share represents free cash flow divided by the weighted average diluted shares outstanding at the end of each period presented

## **Supplemental Financial Information**

#### Laboratory Corporation of America Other Financial Information FY 2009 - FY 2011

	Q1 09	Q2 09	Q3 09	Q4 09	Q1 10	Q2 10	Q3 10	Q4 10	Q1 11	Q2 11	Q3 11	Q4 11
Bad debt as a percentage of sales	5.3%	5.3%	5.3%	5.3%	5.0%	4.8%	4.8%	4.7%	4.7%	4.7%	4.5%	4.5%
Days sales outstanding <sup>1</sup>	52	50	48	44	46	45	44	46	47	46	46	46
A/R coverage (Allow. for Doubtful Accts. / A/R) <sup>2</sup>	19.5%	20.6%	21.9%	23.2%	21.7%	20.7%	20.4%	18.5%	19.4%	20.6%	21.1%	22.0%

(1) Excluding the impact from Genzyme Genetics, DSO was 43 days in Q4 of 2010, 45 days in Q1 of 2011, 43 days in Q2 of 2011. We did not track Genzyme Genetics' impact on DSO after Q2 of 2011.

(2) Excluding the impact from Genzyme Genetics, A/R Coverage was 19.9% in Q4 of 2010, 20.4% in Q1 of 2011, 21.1% in Q2 of 2011, 20.0% in Q3 of 2011, and 20.8% in Q4 of 2011

