30th Annual J.P. Morgan Healthcare Conference

January 10, 2012 San Francisco, CA





Forward Looking Statement

This slide presentation contains forward-looking statements which are subject to change based on various important factors, including without limitation, competitive actions in the marketplace and adverse actions of governmental and other third-party payors.

Actual results could differ materially from those suggested by these forward-looking statements. Further information on potential factors that could affect the Company's financial results is included in the Company's Form 10-K for the year ended December 31, 2010, and subsequent SEC filings.

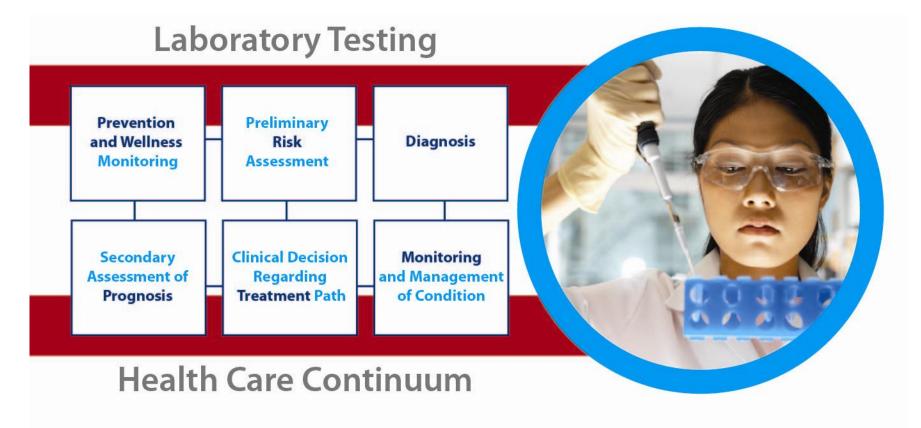
Introduction

Leading National Lab Provider

- Fastest growing national lab
- \$55 billion market
- Clinical, Anatomic and Genomic Testing
- Serving clients in all 50 states and Canada
- Foremost worldwide clinical trials testing business



Introduction

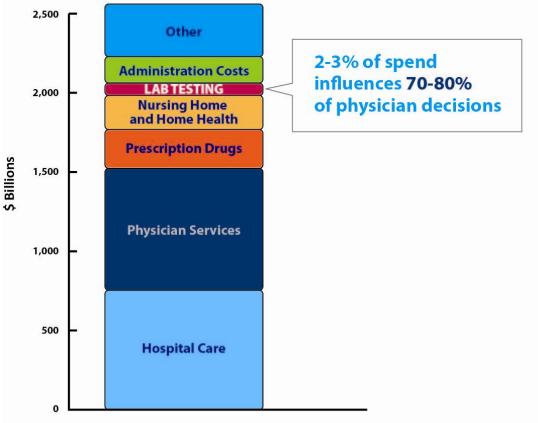


Source: Deloitte (OAML)

Valuable Service

- Small component of total cost influences large percentage of clinical decisions
- Screening, early detection, and monitoring reduce downstream costs
- Companion diagnostics improve drug efficacy and safety

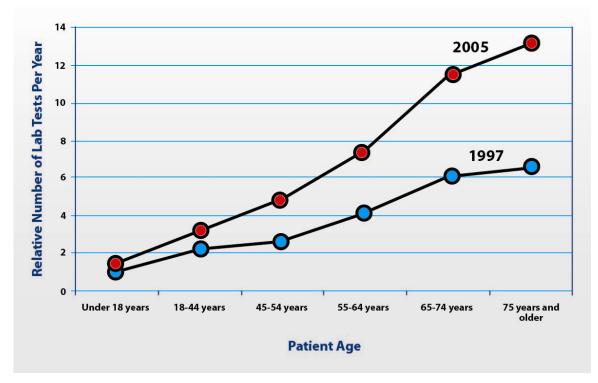
2010 Projected US Health Care Spend \$2.6 Trillion



Source: Centers for Medicare and Medicaid Services, Office of the Actuary, National Health Statistics Group; and U.S. Department of Commerce, Bureau of Economic Analysis and U.S. Bureau of the Census, and company estimates.

Growth Drivers

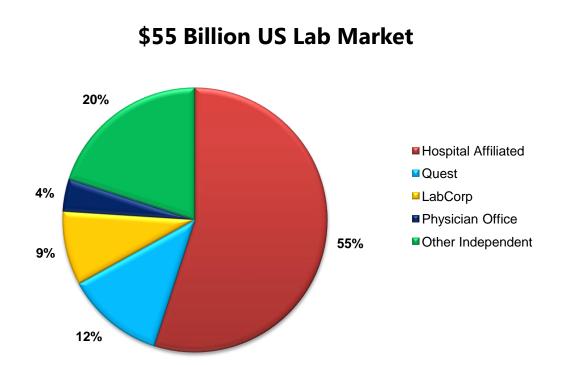
- Aging population
- Industry consolidation
- Advances in genomics
- Pharmacogenomics/ companion diagnostics
- Cost pressures will reward lower cost and more efficient labs



Source: CDC National Ambulatory Medical Care Survey and Company Estimates

Opportunity to Take Share

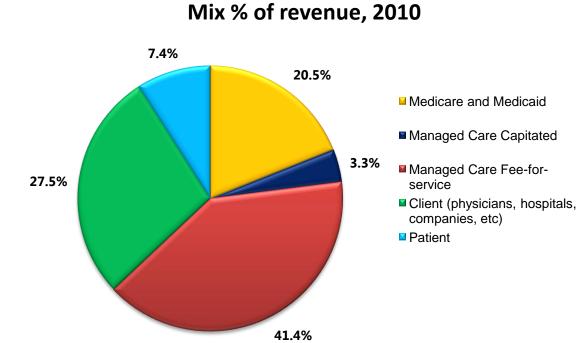
- Approximately 5,000 independent labs
- Less efficient, higher cost competitors



Source: Washington G-2 Reports and Company estimates

Diversified Payor Mix

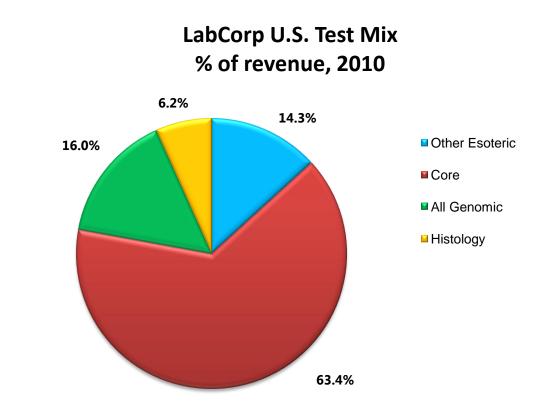
- No customer > 9% of revenue
- Limited government exposure



LabCorp U.S. Payor

Diversified Test Mix

With acquisition of former Genzyme Genetics^{SM*} business, esoteric testing comprises approximately 40% of revenue



*GENZYME GENETICSSM and its logo are trademarks of Genzyme Corporation and used by Esoterix Genetic Laboratories, LLC, a wholly-owned subsidiary of LabCorp, under license. Esoterix Genetic Laboratories and LabCorp are operated independently from Genzyme Corporation.

Mission Statement

Five Pillar Strategy

We Will Offer The Highest Quality Laboratory Testing and Most Compelling Value to Our Customers

We Will Execute This Mission Through Our **Five Pillar Strategy**



Five Pillar Strategy **Pillar One**

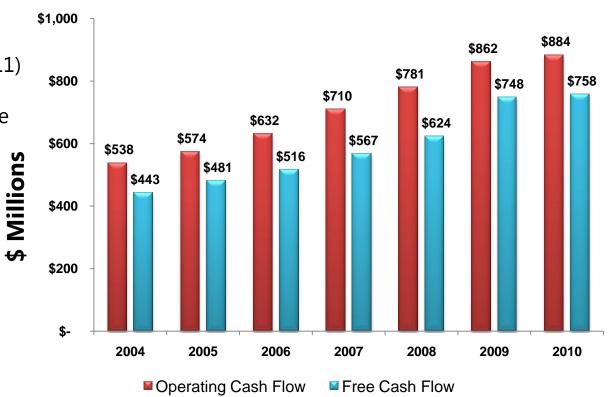
Deploy Cash to Enhance Footprint and Test Menu and to Buy Shares



Five Pillar Strategy—Pillar One Strong Cash Generation

Cash Flow

- 6-year FCF CAGR of 9.4%
- Strategic acquisitions
- \$3.7 B share repurchase since 2004 (through Q3 2011) at an average price of approximately \$64 per share

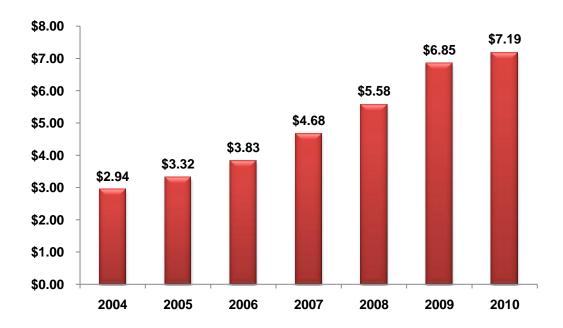


Note: \$ in millions and Free Cash Flow is a non-GAAP metric

Five Pillar Strategy—Pillar One Impressive FCF Trend

Free Cash Flow Per Share

- 6-year FCF Per Share CAGR of 16.1%
- 2011 FCF Yield range of approximately 8% to 10% through Q3

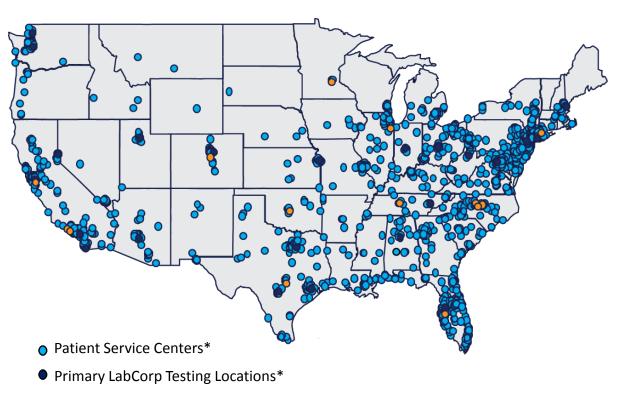


Note: Free Cash Flow Per Share and Free Cash Flow Yield are non-GAAP metrics

Five Pillar Strategy—Pillar One Competitive Position

Scale and Scope

- National infrastructure
- Broad test offering
- Managed care contracts
- Economies of scale



- Esoteric Lab Locations
 - (CET, CMBP, Dianon, Esoterix, Monogram Biosciences, NGI, OTS, US Labs, Viromed)

Five Pillar Strategy—Pillar One Key Uses of Cash

Key Uses of Cash

Acquisitions

- Genzyme Genetics
- Westcliff (LabWest, Inc)
- DCL
- Share Repurchase
 - \$337 million in 2010
 - \$478 million through Q3 2011





A LabCorp Company



Five Pillar Strategy—Pillar One Genzyme Genetics Rebranding

Two new names in specialized testing

- Beginning in February 2012, we will use the name Integrated Genetics for the reproductive portion of the Genzyme Genetics business
- At the same time, LabCorp's existing oncology business and the Genzyme Genetics Oncology business will provide services under a new name, Integrated Oncology



LabCorp Specialty Testing Group



Five Pillar Strategy—Pillar One Importance of Genetics

- Preconception
- Pre- and post-natal
- Identification of disease carriers
- Identification of disease predisposition
- Diagnosis of genetically caused or influenced conditions (e.g., developmental delay)
- Disease prognosis and treatment (especially cancer)



Five Pillar Strategy—Pillar One Importance of Oncology

- More sophisticated methods of cancer testing complement traditional biopsies
- Value of diagnostics for disease prognosis, and monitoring of progression and recurrence
- Critical role of testing in therapy selection

Five Pillar Strategy **Pillar Two**

Enhance IT Capabilities To Improve Physician and Patient Experience



Five Pillar Strategy—Pillar Two LabCorp Beacon™ | Physician Experience

Intuitive Order Entry

- Streamlined ordering Provider, Diagnosis, Test and Collection information are all displayed in a single screen
- **Requisition and account logic** Automatically generates requisitions with appropriate account numbers
- Key time-saving features
 - Send to PSC
 - Standing orders
 - Electronic add-on testing
 - User-defined pick lists

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Five Pillar Strategy—Pillar Two LabCorp Beacon™ | Physician Experience

Unified Results

• Centralizes lab connectivity View lab reports from DIANON Systems, Esoterix, LabCorp, Litholink, US Labs, and CMBP

Share results

Email, fax, print and annotations make it easy to share critical information

• Visual cues

Supports physician decision making, enhances the timeliness of patient care and facilitates follow-up with abnormal results in red and unread reports in bold

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C D1010000 Patient, Any Name	01/01/0000		Platelets		287		Low	140-415 40-74	x10E34
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	_	3 4 0	Neutrophile	37	45			14.40	
😫 🥽 81010000 Patient, Any Name Disease (1-20 of 120 Patients			Neutrophile Lymphs	37	45			14-46 4-13	-
😫 🥽 81010000 Patient, Any Name Disease (1-20 of 120 Patients			Neutrophile Lymphs Monocytes	37					
😫 🥽 81010000 Patient, Any Name Disease (1-20 of 120 Patients			Neutrophils Lymphs Monocytes Eos	37	12			4-13	5
😫 🥽 81010000 Patient, Any Name Disease (1-20 of 120 Patients			Neutrophile Lymphs Moniocytes Eos Basos Neutrophils	37	12			4-13 0-7	5
😫 🥽 81010000 Patient, Any Name Disease (1-20 of 120 Patients			Neutrophile Lymphy Monocytes Eos Basos Neutrophilis (Appolder) Lettering	37	12 4 2 1.8			4-13 0-7 0-3 1.8-7.8	5 5 x10E34
😫 🥽 81010000 Patient, Any Name Disease (1-20 of 120 Patients			Navtrophila Lymphi Monocples Basos Basos Nonodeline Coolden Lymphi (Aboolden) Lymphis (Aboolden) Homodeline	37	12 4 2 1.8 2.2			4.13 0.7 0.3 1.8.7.8 0.7.4.5	5 5 10E34 10E34
😫 🥽 81010000 Patient, Any Name Disease (1-20 of 120 Patients			Neutrophile Lymphs Lonicytes Monicytes Basis Basis Neutrophilis Aboucytes Linphs (Aboutale) Aboucytes		12 4 2 1.8			4-13 0-7 0-3 1-8-78 0-7-4-5 0-1-10	
😫 🥽 81010000 Patient, Any Name Disease (1-20 of 120 Patients			Neutrophils Lymphy Monocytes Basis Basis Basis Monocytes Monocytes Monocytes Monocytes Monocytes Monocytes Lymphs Monocytes Monocytes		12 4 2 1.8 2.2 0.6 0.2			413 07 03 1878 0745 0.140 0004	5 5 x10E34 x10E34 x10E34 x10E34
🖬 🗇 01/01/0000 Patient, Any Name			Neutrophils Lymphy Monocytes Basis Basis Basis Monocytes Monocytes Monocytes Monocytes Monocytes Monocytes Lymphs Monocytes Monocytes		12 4 2 1.8 2.2 0.6			4-13 0-7 0-3 1-8-78 0-7-4-5 0-1-10	5 5 10E34 10E34

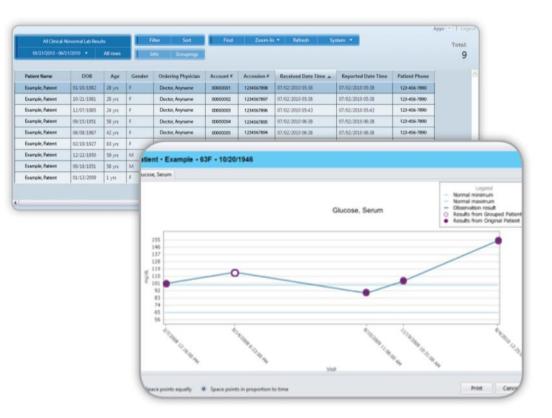
Five Pillar Strategy—Pillar Two LabCorp Beacon™ | Physician Experience

Trends & Analytics

One-click trending

Physicians and staff can quickly view a single test or analyte for one patient and the trended history for that patient

- Sort and filter results
 Providers can filter their entire
 patient population on
 demographics and test results to
 identify trends and patients at risk
- View lab history



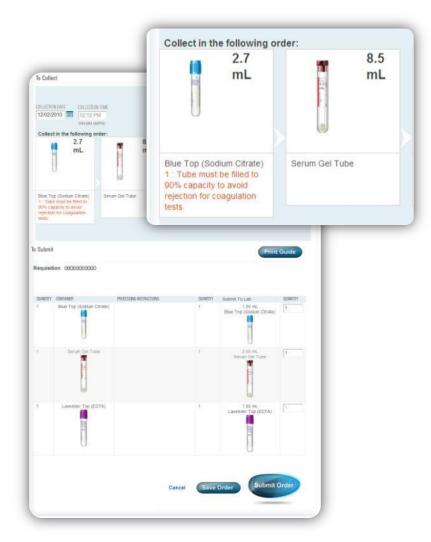
Five Pillar Strategy—Pillar TwoLabCorp Beacon™Patient Experience

AccuDraw Integration

- Reduce errors
- Reduce training time
- Proven results
 Success in LabCorp Patient Service
 Centers will be extended to
 customers

Online Appointment Scheduling

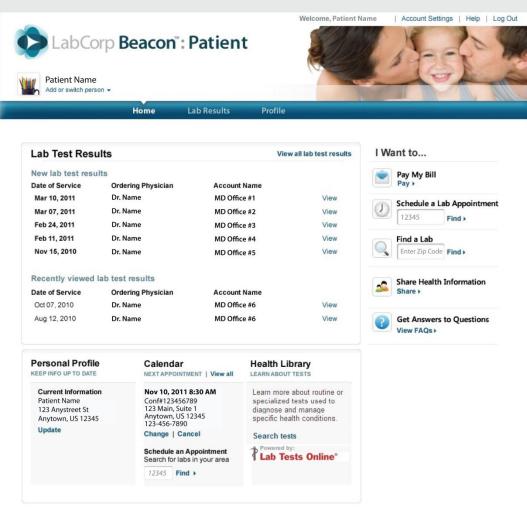
- Patient convenience
- Improved service experience
- 2011 enhancements will improve collection of payment at the time of scheduling



Five Pillar Strategy—Pillar TwoLabCorp Beacon™Patient Experience

Patient Portal

- Make an appointment 24 hours a day
- Receive lab results as easily as checking email
- Share lab results securely and privately
- Pay bills online easily and securely
- Get notifications and alerts automatically
- Manage healthcare information for the entire family





Five Pillar Strategy **Pillar Three**

Continue to Improve Efficiency to Offer the Most Compelling Value in Laboratory Services



Five Pillar Strategy—Pillar Three Most Efficient Provider

- Standardized lab and billing IT systems
- Automation of pre-analytics
- Supply chain optimization
- Sysmex fully automated hematology operations
- Consistent gross margin improvement (net of acquisitions)
- Full year bad debt reduction of 50bp in 2010 and an additional reduction of 25bp in Q3 of 2011



Five Pillar Strategy **Pillar Four**

Scientific Innovation At Appropriate Pricing



Five Pillar Strategy—Pillar Four Scientific Innovation

- Introduction of new tests
- Acquisitions and licensing
- Collaborations with leading companies and academic institutions

Partner	Clinical Area
ARCA biopharma	Companion Diagnostics (Cardiovascular Disease)
BG Medicine	Cardiovascular Disease
Duke University	Joint Venture in biomarker development
Duke University	Lung Cancer
Exact Sciences	Colon Cancer
Intema Ltd.	Prenatal Testing
Johns Hopkins	Melanoma
MDxHealth	Companion Diagnostics (Oncology)
Medco Health Solutions	Companion Diagnostics (Research)
Merck	Companion Diagnostics (Infectious Disease)
University of Minnesota	Lupus
Veridex	Prostate Cancer
Yale University	Ovarian Cancer (exclusive)

Five Pillar Strategy—Pillar Four Scientific Innovation

- Recent offerings in companion diagnostics and personalized medicine
 - IL-28B
 - K-RAS
 - HLA-B* 5701
 - BRAF Gene Mutation Detection
 - EGFR Mutation Analysis
 - CYP 450 2C19
 - Trofile[®] (CCR5 Tropism)
 - PhenoSense[®], PhenoSense GT[®]
 - HERmark[®]
- Outcome Improvement Programs
 - CKD program
 - Litholink kidney stone program
 - CVD program
 - Bone (osteoporosis) program
- Clearstone acquisition
 - Global clinical trials capability
 - Presence in China

"K-RAS testing should be routinely conducted in all colorectal cancer patients immediately after diagnosis to ensure the best treatment strategies for the individual Patient"

 Dr. Eric Van Cutsem, presenter at the June 2008 American Society of Clinical Oncology meeting

FDA recommends genetic screening prior to treatment with Abacavir

ROCKVILLE, Md -- July 24, 2008 -- The US Food and Drug Administration (FDA) has issued an alert regarding serious, and sometimes fatal, hypersensitivity reactions (HSRs) caused by abacavir (Ziagen) therapy in patients with a particular human leukocyte antigen (HLA) allele, HLA-B* 5701.

Genetic tests for HLA-B*5701 are already available, and all patients should be screened for the HLA-B*5701 allele before starting or restarting treatment with abacavir or abacavir-containing medications.

"FDA has approved the expanded use of Selzentry... to include adult patients with CCR5tropic HIV-1 virus who are starting treatment for the first time."

- ViiV Healthcare Press Release, November 20th, 2009

Five Pillar Strategy Pillar Five

Alternative Delivery Models

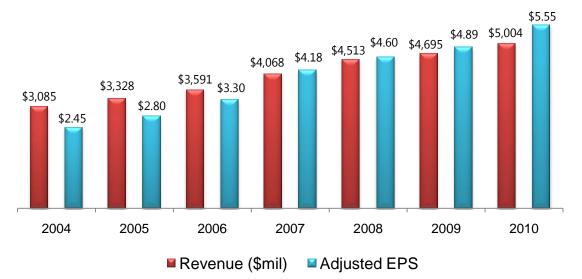


Excellent Performance

Revenue and EPS Growth

- 6-year revenue CAGR of approximately 8.4%
- 6-year Adjusted EPS CAGR of approximately 14.6%

Revenue and Adjusted EPS Growth: 2004 – 2010 ^{(1) (2)}



- (1) Excluding the \$0.09 per diluted share impact in 2005 of restructuring and other special charges, and a non-recurring investment loss; excluding the \$0.06 per diluted share impact in 2006 of restructuring and other special charges; excluding the \$0.25 per diluted share impact in 2007 of restructuring and other special charges; excluding the \$0.44 per diluted share impact in 2008 of restructuring and other special charges; excluding the \$0.09 per diluted share impact in 2009 of restructuring and other special charges; excluding the (\$0.09) per diluted share impact in 2010 of restructuring and other special charges; excluding the (\$0.17) per diluted share impact in 2010 of restructuring and other special charges.
- (2) EPS, as presented represents adjusted, non-GAAP financial measures. Diluted EPS, as reported in the Company's Annual Report were: \$2.45 in 2004; \$2.71 in 2005; \$3.24 in 2006; \$3.93 in 2007; \$4.26 in 2008; \$4.98 in 2009; and \$5.29 in 2010

Recent Accomplishments

Our Results

- Profitable growth and capital deployment
 - Esoteric growth
 - Maintained price
 - Acquisitions
- Improved IT and client connectivity
 - Beacon order entry rollout
 - Introduced LabCorp Patient Portal
 - Enhanced physician and patient experience
- Continued efficiency programs
 - Increased throughput (specimens per employee up 40% since 2007)
 - Call center consolidation
 - Lowered bad debt
- Furthered scientific leadership
 - Clearstone acquisition
 - IL-28B
 - New offerings in Women's Health and companion diagnostics
- Extended UnitedHealthcare contract through the end of 2018



2012 Priorities

Our Focus

- Pillar One Cash Deployment
 - Genzyme Genetics integration
 - Accretive acquisitions
 - Repurchase shares
- Pillar Two Enhance IT Capabilities
 - Expand Beacon functionality
 - Deploy Patient Portal nationally
- Pillar Three Improve Efficiency
 - Complete Touch/Accudraw implementation
 - Complete Burlington lab expansion
 - Facility rationalization
- Pillar Four Scientific Leadership
 - Enhance scientific leadership
 - Introduce new companion diagnostics and personalized medicine offerings
 - Grow clinical trials business
- Pillar Five Alternative Models
 - Explore alternative delivery models
 - Broaden relationships with managed care

Third Quarter and YTD 2011 Results

	Three Months Ended Sep 30,								Nine Months Ended Sep 30,					
		2011		2010	+/(-)		2011		2010	+/(-)				
Revenue	\$	1,404.5	\$	1,276.5	10.0%	\$	4,176.2	\$	3,708.5	12.6%				
Adjusted Operating Income ⁽¹⁾	\$	263.5	\$	250.1	5.4%	\$	806.8	\$	764.1	5.6%				
Adjusted Operating Income Margin ⁽¹⁾		18.8%		19.6%	-80 bp		19.3%		20.6%	-130bp				
Adjusted EPS Excluding Amortization ⁽¹⁾	\$	1.61	\$	1.58	1.9%	\$	4.80	\$	4.54	5.7%				
Operating Cash Flow ⁽²⁾	\$	176.8	\$	176.2	0.3%	\$	577.0	\$	624.4	-7.6%				
Less: Capital Expenditures	\$	(40.4)	\$	(34.3)	17.8%	\$	(115.6)	\$	(93.3)	23.9%				
Free Cash Flow	\$	136.4	\$	141.9	-3.9%	\$	461.4	\$	531.1	-13.1%				

(1) See Reconciliation of non-GAAP Financial Measures (included herein)

(2) Operating Cash Flow was reduced by \$49.5 million as a result of the Hunter Labs settlement

Operating Cash Flow	\$ 176.8	\$	577.0
Hunter Labs settlement	\$ 49.5	\$	49.5
Adjusted Operating Cash Flow	\$ 226.3	\$	626.5

Note: During both the first quarter of 2010 and the first quarter of 2011, inclement weather reduced Adjusted EPS Excluding Amortization by approximately eight cents

Conclusion

Key Points

- Critical position in health care delivery system
- Attractive market
- Consistent strategy
 - Excellent cash flow deployed to enhance strong competitive position
 - IT innovation to improve physician and patient experience
 - Most efficient provider delivering greatest value
 - Scientific leadership
 - Alternative delivery models
- Track record of execution and success



Reconciliation of non-GAAP Financial Measures

Reconciliation of non-GAAP Financial Measures

(In millions, except per share data)

	Th	30,		
Adjusted Operating Income	20	11	20	10
Operating income	\$	239.4	\$	235.3
Restructuring and other special charges ⁽¹⁾⁽²⁾		24.1		14.8
Adjusted operating income	\$	263.5	\$	250.1
Adjusted EPS Excluding Amortization Diluted earnings per common share Impact of restructuring and other special charges ⁽¹⁾⁽²⁾	\$	1.31 0.17	\$	1.34 0.13
Amortization expense		0.13		0.11
Adjusted EPS Excluding Amortization ⁽³⁾	\$	1.61	\$	1.58

1) During the third quarter of 2011, the Company recorded net restructuring and other special charges of \$24.1 million, consisting of \$7.9 million in severance related liabilities and \$16.2 million in net facility-related costs primarily associated with ongoing integration of the Clearstone, Genzyme Genetics and Westcliff acquisitions. The after tax impact of these charges decreased net earnings for the three months ended September 30, 2011, by \$16.9 million and diluted earnings per share by \$0.17 (\$16.9 million divided by 102.2 million shares).

During the first two quarters of 2011, the Company recorded restructuring and other special charges of \$81.8 million. The restructuring charges included \$10.9 million in net severance and other personnel costs along with \$20.5 million in net facility-related costs primarily associated with the ongoing integration of the Genzyme Genetics and Westcliff acquisitions. The special charges also include \$34.5 million (\$49.5 million, net of previously recorded reserves of \$15.0 million) relating to the settlement of the Hunter Labs litigation in California, along with \$1.1 million for legal costs associated with the planned acquisition of Orchid Cellmark incurred during the second quarter of 2011, both of which were recorded in Selling, General and Administrative Expenses in the Company's Statement of Operations. The charges also include a \$14.8 million write-off of an investment made in a prior year.

For the nine months ended September 30, 2011, the after tax impact of these combined charges decreased net earnings by \$66.3 million and diluted earnings per share by \$0.65 (\$66.3 million divided by 102.3 million shares).

2) During the third quarter of 2010, the Company recorded restructuring and other special charges of \$21.8 million, consisting of \$10.9 million in professional fees and expenses associated with acquisitions; \$7.0 million in bridge financing fees associated with the signing of an asset purchase agreement for Genzyme Genetics; and \$3.9 million in severance related liabilities associated with workforce reduction initiatives. The after tax impact of these charges decreased net earnings for the three months ended September 30, 2010, by \$13.4 million and diluted earnings per share by \$0.13 (\$13.4 million divided by 104.1 million shares).

During the first quarter of 2010, the Company recorded net charges of \$9.3 million relating to severance payments and the closing of redundant and underutilized facilities as well as the write-off of development costs incurred on systems abandoned during the quarter.

For the nine months ended September 30, 2010, the after tax impact of these combined charges decreased net earnings by \$19.1 million and diluted earnings per share by \$0.18 (\$19.1 million divided by 105.4 million shares).

3) The Company continues to grow its business through acquisitions and uses Adjusted EPS Excluding Amortization as a measure of operational performance, growth and shareholder returns. The Company believes adjusting EPS for amortization will provide investors with better insight into the operating performance of the business. For the quarters ended September 30, 2011 and 2010, intangible amortization was \$21.2 million and \$18.0 million, respectively (\$13.0 million and \$11.0 million net of tax, respectively) and decreased EPS by \$0.13 (\$13.0 million divided by 102.2 million shares) and \$0.11 (\$11.0 million divided by 104.1 million shares), respectively. For the nine months ended September 30, 2011 and 2010, intangible amortization was \$64.6 million and \$53.1 million respectively (\$39.5 million and \$32.5 million net of tax, respectively) and decreased EPS by \$0.39 (\$39.5 million divided by 102.3 million shares) and \$0.31 (\$32.5 million divided by 105.4 million shares), respectively.

Reconciliation of non-GAAP Financial Measures

Reconciliation of non-GAAP Financial Measures

(In millions, except per share data)

	Nine Months Ended Sep 30,					
Adjusted Operating Income	20	11	201	10		
Operating income	\$	700.9	\$	740.0		
Restructuring and other special charges ⁽¹⁾⁽²⁾		105.9		24.1		
Adjusted operating income	\$	806.8	\$	764.1		
Adjusted EPS Excluding Amortization						
Diluted earnings per common share	\$	3.76	\$	4.05		
Impact of restructuring and other special charges ⁽¹⁾⁽²⁾		0.65		0.18		
Amortization expense		0.39		0.31		
Adjusted EPS Excluding Amortization ⁽³⁾	\$	4.80	\$	4.54		

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Supplemental Financial Information

Laboratory Corporation of America Other Financial Information FY 2009, FY 2010 and Q1-Q3 2011

	Q1 09	Q2 09	Q3 09	Q4 09	Q1 10	Q2 10	Q3 10	Q4 10	Q1 11	Q2 11	Q3 11
Bad debt as a percentage of sales	5.3%	5.3%	5.3%	5.3%	5.0%	4.8%	4.8%	4.7%	4.7%	4.7%	4.5%
Days sales outstanding	52	50	48	44	46	45	44	46	47	46	46
A/R coverage (Allow. for Doubtful Accts. / A/R)	19.5%	20.6%	21.9%	23.2%	21.7%	20.7%	20.4%	18.5%	19.4%	20.6%	21.1%

